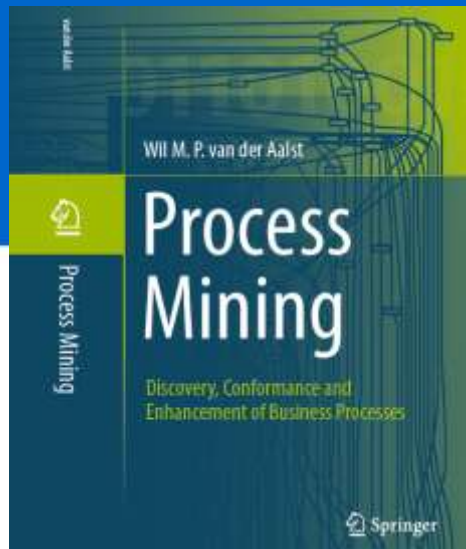


Process Cubes

Slicing, Dicing, Rolling Up and Drilling Down Event Data for Process Mining

prof.dr.ir. Wil van der Aalst
www.processmining.org



TU/e

Technische Universiteit
Eindhoven
University of Technology

Where innovation starts





小草对您微微笑
请您把路绕一绕

KEEP OFF GRASS

绿色大学办公室
修缮中心园林科



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请您把路绕一绕

KEEP OFF GRASS

绿色大学办公室
修缮中心园林科

Positioning Process Mining



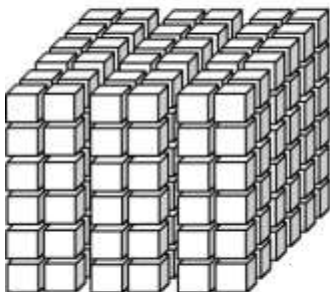
process model analysis

(simulation, verification, optimization, gaming, etc.)

performance-oriented
questions,
problems and
solutions



compliance-oriented
questions,
problems and
solutions



data-oriented analysis

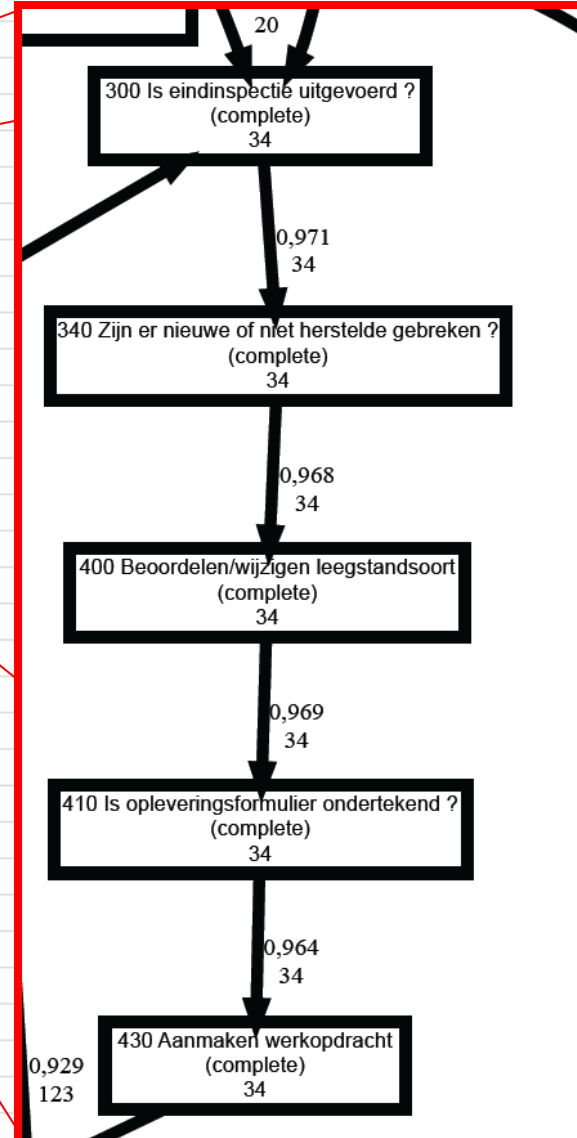
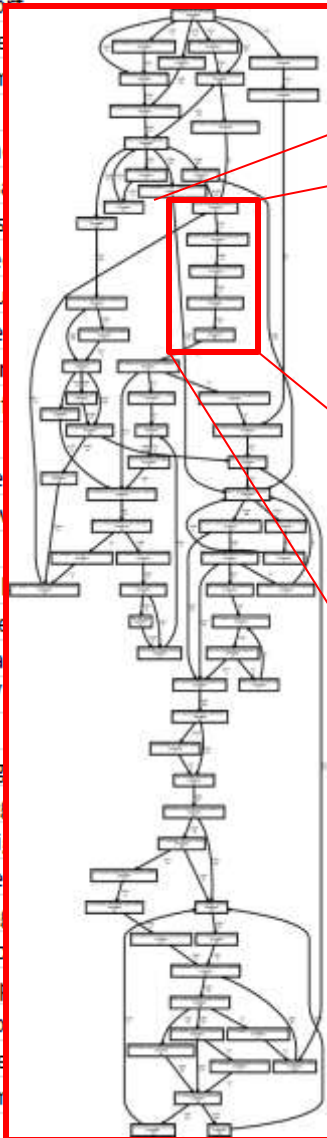
(data mining, machine learning, business intelligence)



Example Process Discovery

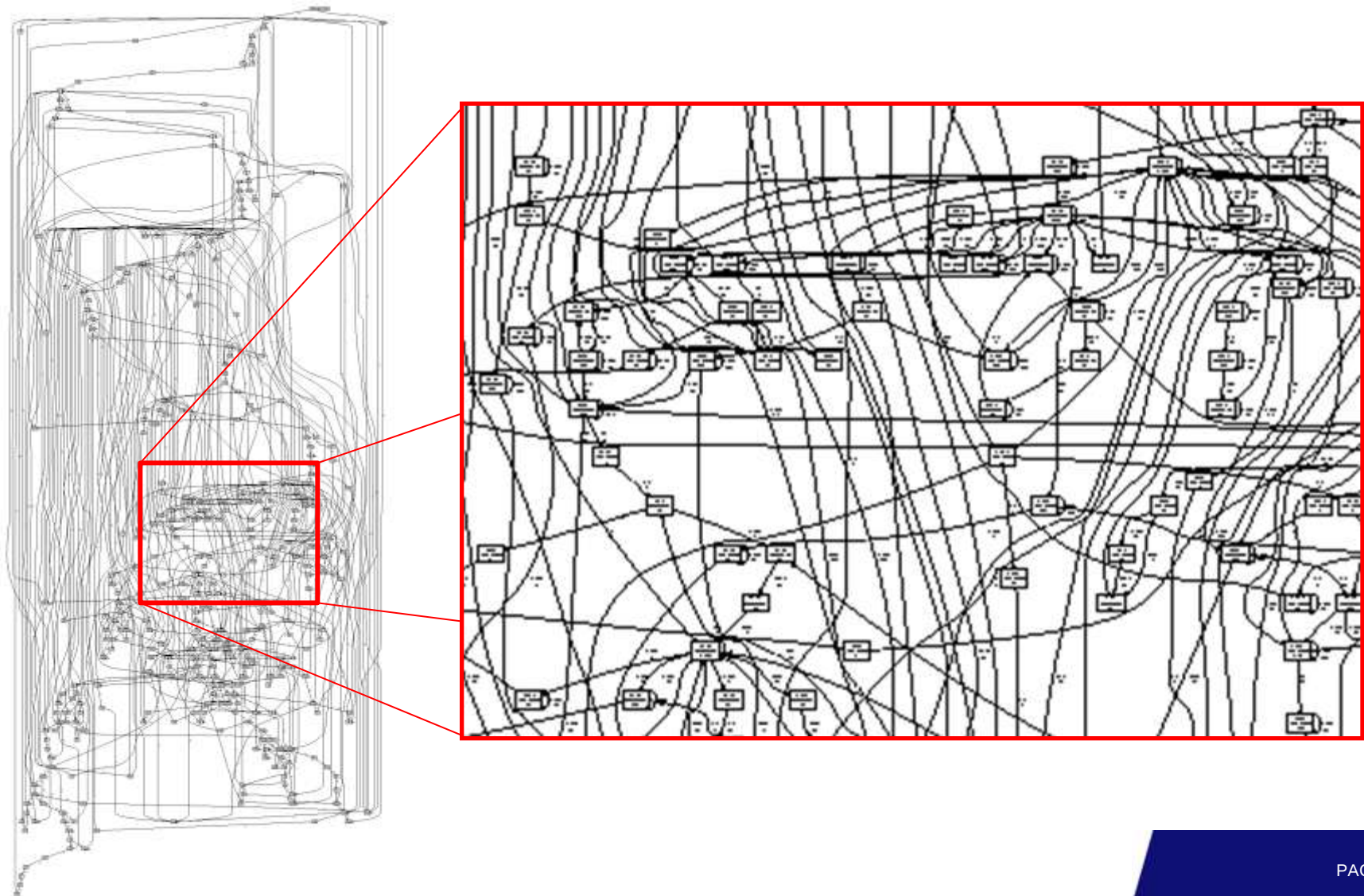
(Vestia, Dutch housing agency, 208 cases, 5987 events)

117315	110 Bepalen leegstandsoort	16.05.2007 14:06:23
117315	120 Plannen eindinspectie	16.05.2007 14:36:01
117315	130 Is het opleveringsform	23.05.2007 09:41:40
117315	150 Is er sprake van ZAV ?	23.05.2007 09:41:51
117315	170 Aanpassen plattegron	23.05.2007 11:57:18
117315	180 Aanpassen woningwa	23.05.2007 09:42:37
117315	190 Actualiseren huurprijs	23.05.2007 09:48:23
117315	200 Toewijzen woning/be	23.05.2007 09:48:29
117315	210 Registreren voorl. hu	10.09.2007 16:24:36
117315	220 Is contract getekend e	11.09.2007 14:56:18
117315	240 Definitief maken Huu	31.03.2008 16:17:12
117315	250 Aanpassen factureera	09.09.2008 15:39:59
117315	260 After sales	09.09.2008 16:51:24
117315	270 Archiveren nieuwe ve	10.09.2008 07:52:08
117315	300 Is eindinspectie uitgev	07.06.2007 14:47:04
117315	340 Zijn er nieuwe of niet	07.06.2007 14:47:06
117315	400 Beoordelen/wijzigen	07.06.2007 14:51:16
117315	410 Is opleveringsformulie	07.06.2007 14:51:26
117315	430 Aanmaken werkopdra	11.06.2007 09:21:39
117315	440 Worden er bonussen/	11.06.2007 09:21:49
117315	460 Opstellen eindnota	08.08.2007 16:18:26
117315	470 Archiveren huuropzeg	09.08.2007 14:42:23
119763	010 Registreren huuropze	09.05.2007 11:19:14
119763	030 Vastleggen toekomst	09.05.2007 12:25:01
119763	050 Inplannen afspraak 1e	09.05.2007 11:59:52
119763	060 Aanmaken bevestigin	09.05.2007 12:31:57
119763	070 Is 1e inspectie uitgev	16.05.2007 13:04:26
119763	100 Gereedmelden 1e ins	16.05.2007 13:43:39
119763	110 Bepalen leegstandsoo	16.05.2007 13:43:28
119763	120 Plannen eindinspectie	16.05.2007 13:42:58
119763	130 Is het opleveringsform	16.05.2007 13:34:49
119763	150 Is er sprake van ZAV ?	16.05.2007 13:34:56

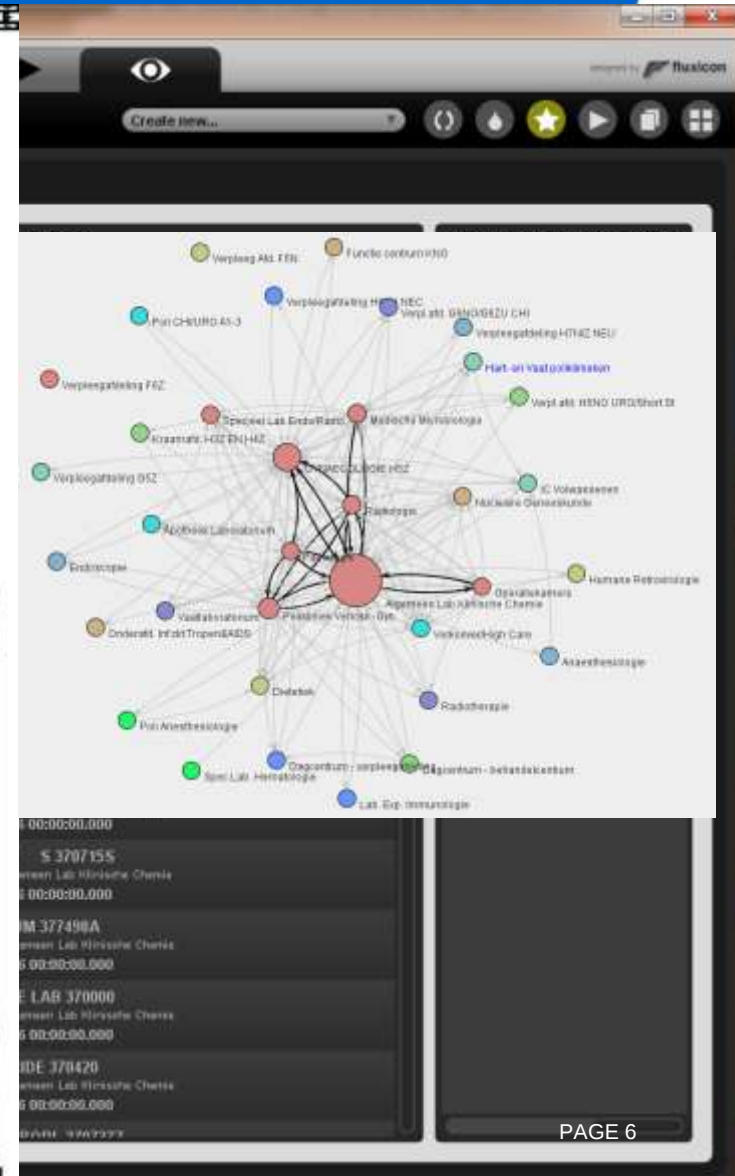


Example Process Discovery

(ASML, test process lithography systems, 154966 events)

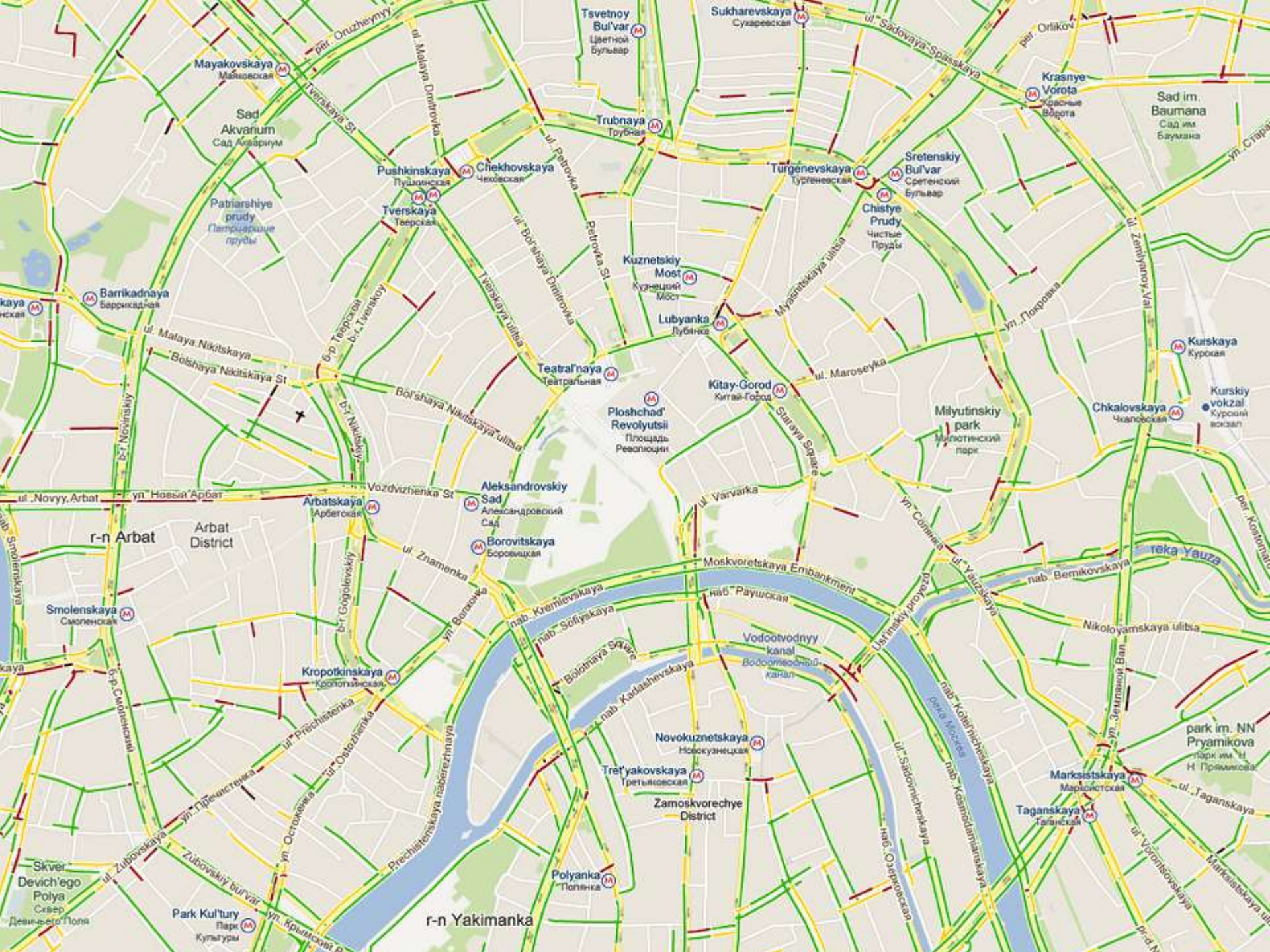


(AMC, 627 gynecological oncology patients, 24331 events)

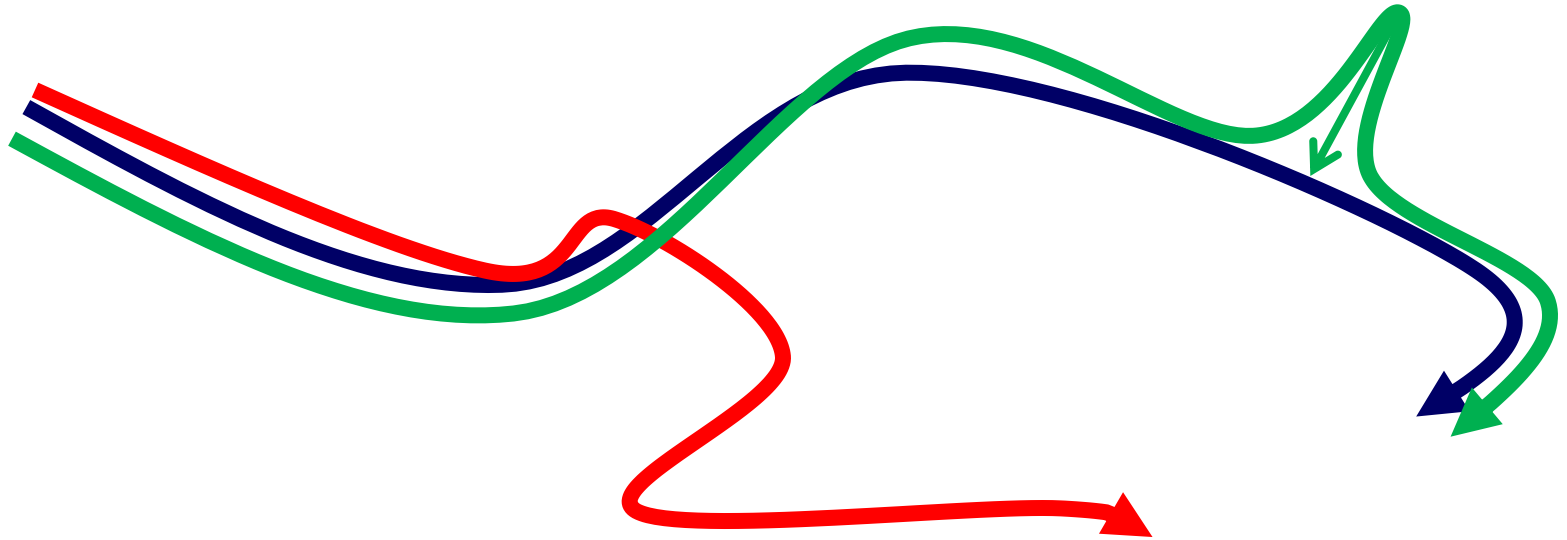


Models are like the glasses required to see and understand event data!





Alignments are essential!



- conformance checking to diagnose deviations
- squeezing reality into the model to do model-based analysis

a	c	$\gg$	d	$\gg$	f	$\gg$
a	c	b	d	τ	$\gg$	h
$t1$	$t4$	$t3$	$t5$	$t7$		$t10$

process
model

event log

synchronous
move

a	c	$\gg$	d	$\gg$	f	$\gg$
a	c	b	d	τ	$\gg$	h
$t1$	$t4$	$t3$	$t5$	$t7$		$t10$

move on
model only

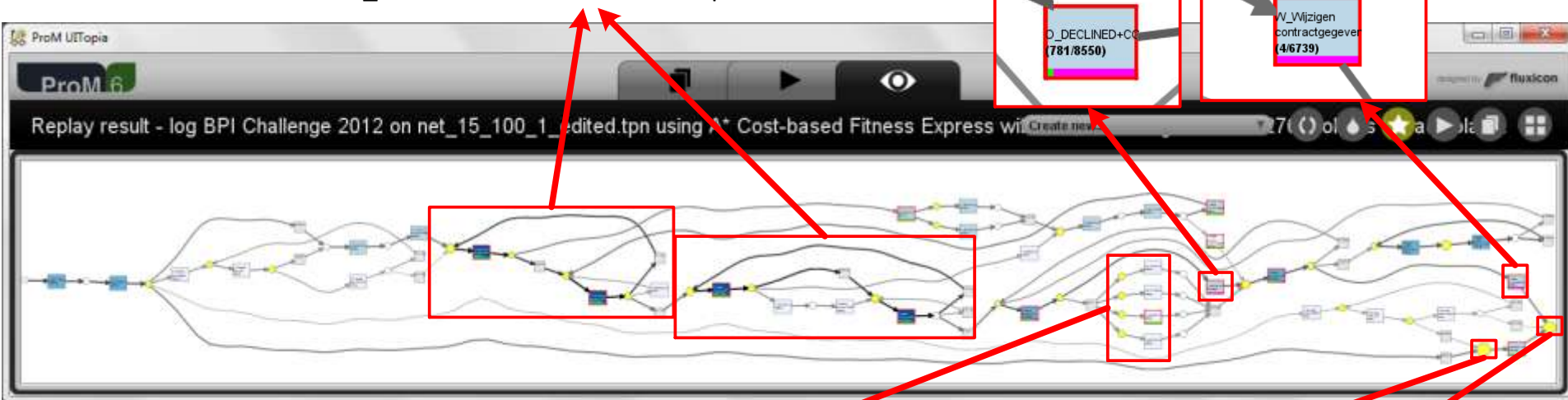
move on log
only

Example: BPI Challenge 2012

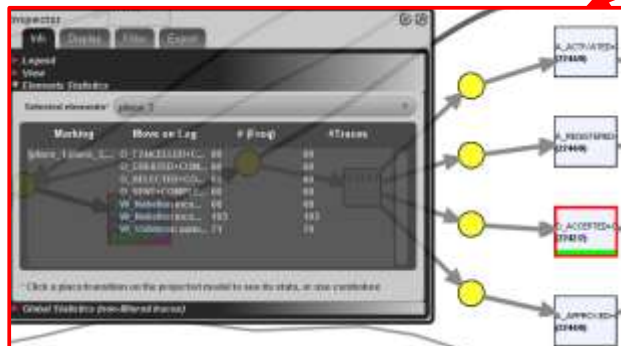
(Dutch financial institute, doi:10.4121/uuid:3926db30-f712-4394-aebc-75976070e91f)

Loops of “W_Completeren aanvraag” and “W_Nabellen offertes” are often performed

“O_DECLINED” and “W_Wijzigen contractgegevens” are often skipped



Many moves on log of
“O_CANCELLED”,
“O_CREATED”,
“O_SELECTED”,
“O_SENT” occurred
with the same
frequency value (i.e.
60) before parallel
branch



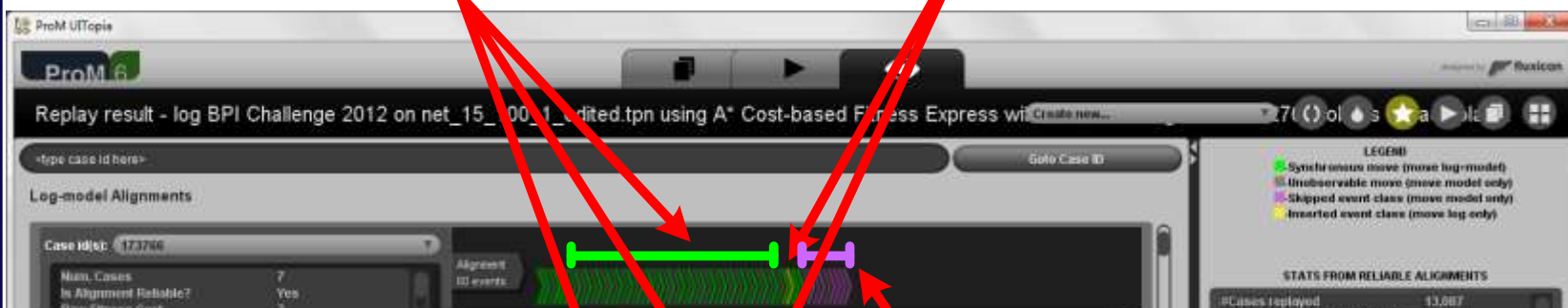
Marking	Moves on Log	# (Freq)	#Traces
place_111	A_ACCEPTED+COMPLETE	59	58
	A_PREACCEPTED+COMPLETE	481	481
	W_Afhandelen leads=SCHEDULE	2321	2321
	W_Afhandelen leads=START	2554	2321
	W_Completeren aanvraag=START	42	42
	W_Completeren aanvraag=SCHEDULE	481	481
	W_Completeren aanvraag=STOP	578	481

Marking	Moves on Log	# (Freq)	#Traces
place_A2	A_ACCEPTED+COMPLETE	58	58
	A_CANCELLED+COMPLETE	1067	1067
	A_DECLINED+COMPLETE	89	89
	A_PREACCEPTED+COMPLETE	156	156
	O_CANCELLED+COMPLETE	524	524
	O_CREATED+COMPLETE	54	54
	O_SELECTED+COMPLETE	54	54
	O_SENT+COMPLETE	54	54
	W_Afhandelen leads=COMPLETE	2223	2225

Many moves on log of
“W_Afhandelen
leads” (> 2200 times)
occurred in the end of
traces

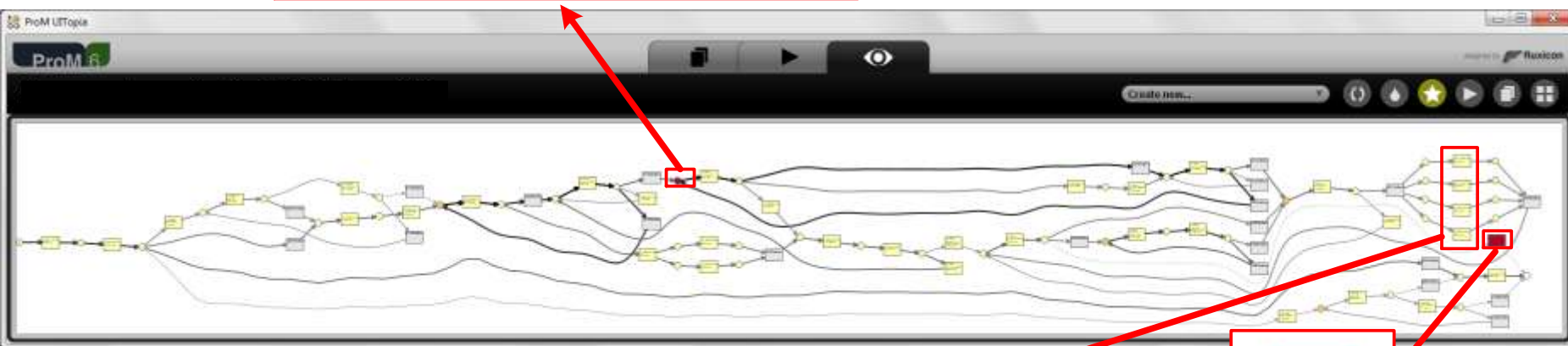
Synchronous moves of
“Completeren aanvraag”

Move on log of “Completeren aanvraag”

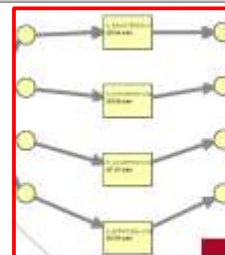


Property	Min.	Max.	Avg.	Std. Dev	Freq.
Waiting time	0.00 ms	29.78 days	2.83 days	3.30 days	24,229
Synchronization time	0.00 ms	0.00 ms	0.00 ms	0.00 ms	24,229
Sojourn time	0.00 ms	29.78 days	2.83 days	3.30 days	24,229

The average waiting time for the input place of
“W_Nabellen offertes+START” is very long (2.83 days)
compares to the average waiting time of other places



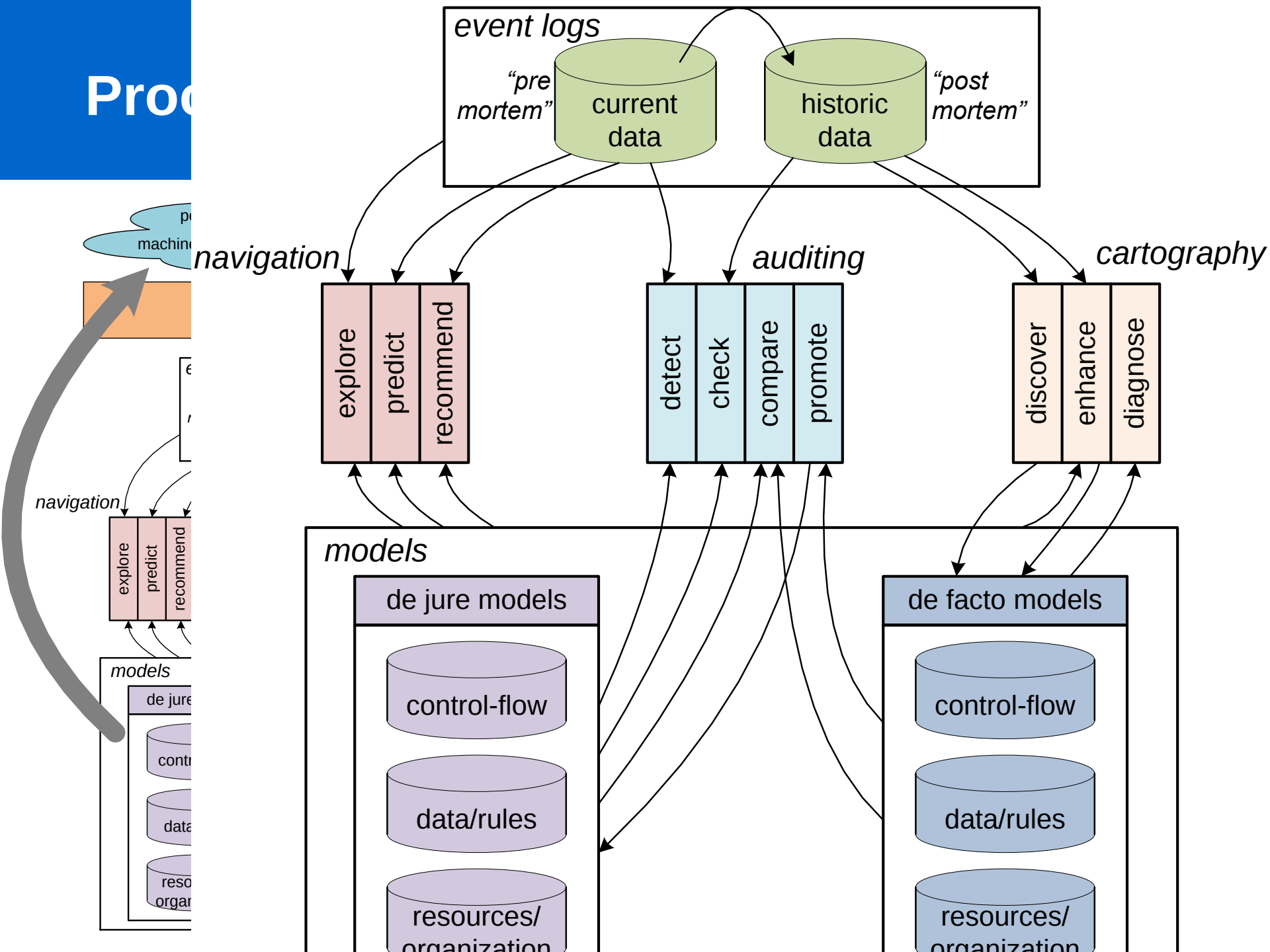
“O_ACCEPTED” has average sojourn time of 27.07 minutes,
while “A_REGISTERED”, “A_ACTIVATED”, and
“A_APPROVED” have average sojourn time of 29.56 minutes



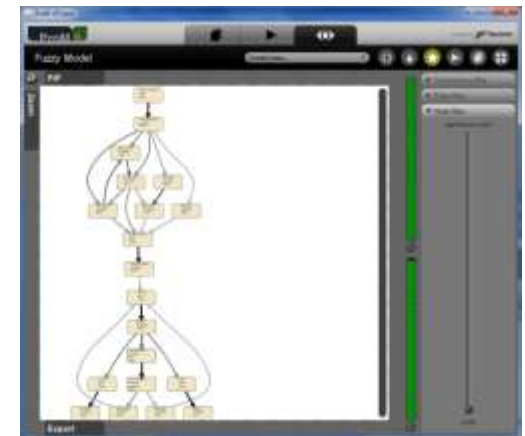
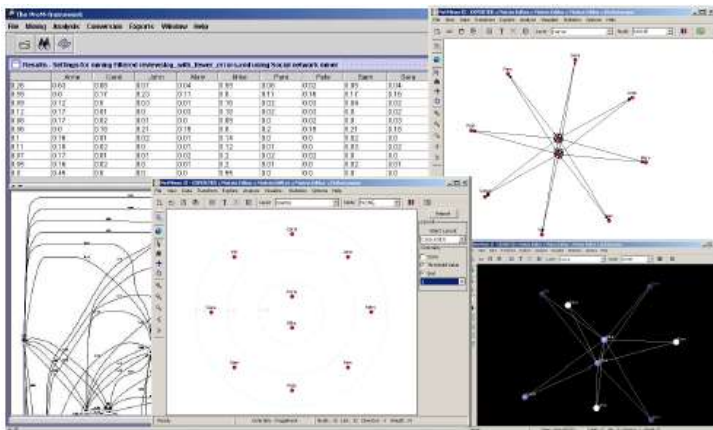
Property	Min.	Max.	Avg.	Std. Dev	Freq.
Throughput time	0.00 ms	0.00 ms	0.00 ms	0.00 ms	4
Waiting time	1.55 hours	3.43 months	1.14 months	1.55 months	4
Sojourn time	1.55 hours	3.43 months	1.14 months	1.55 months	4
#Unique cases ...	4				

Activity “W_Wijzigen contractgegevens” is the
bottleneck, but it occurred rarely (only 4 times)

Proc

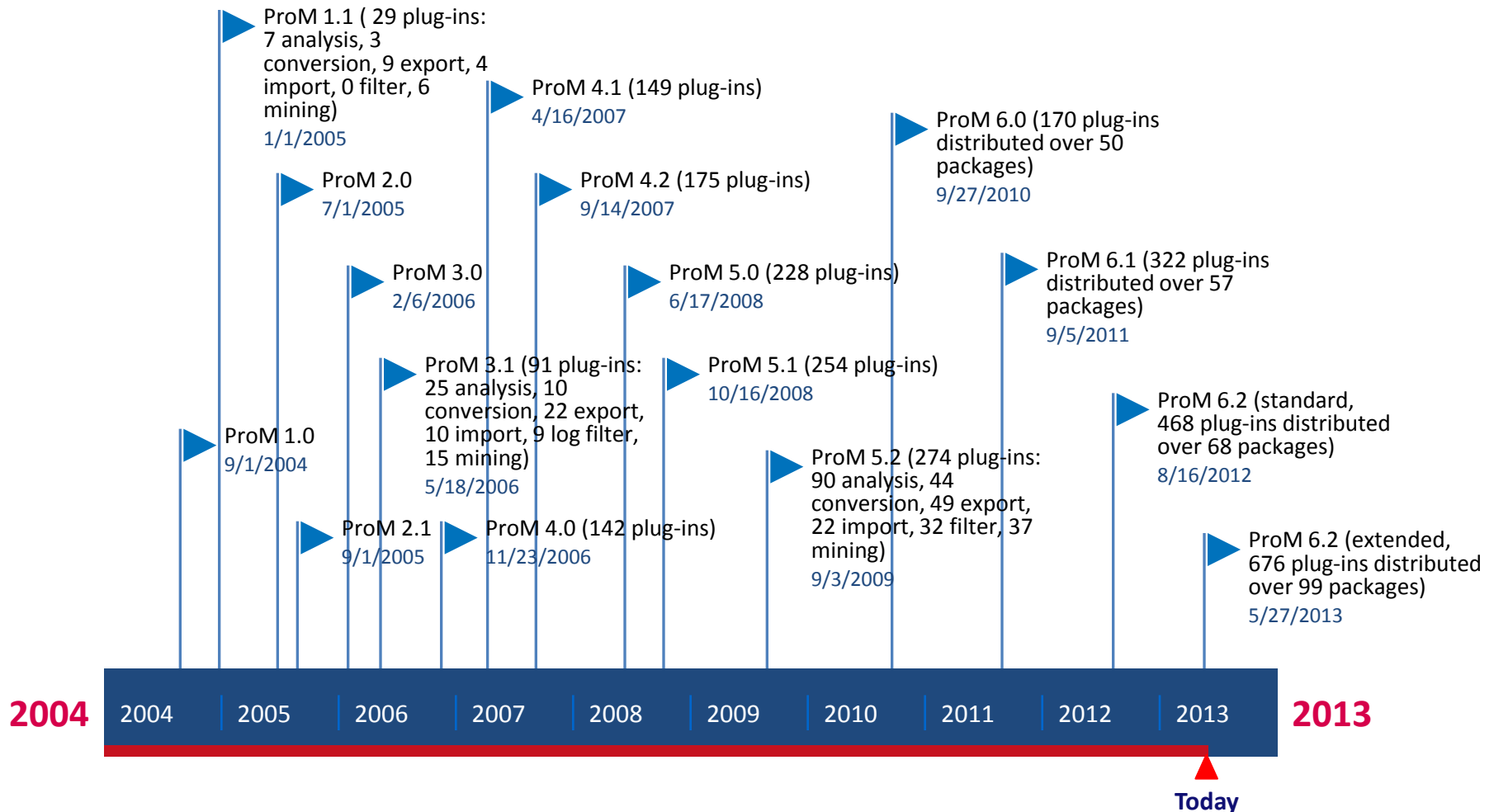


ProM (2004 – now)

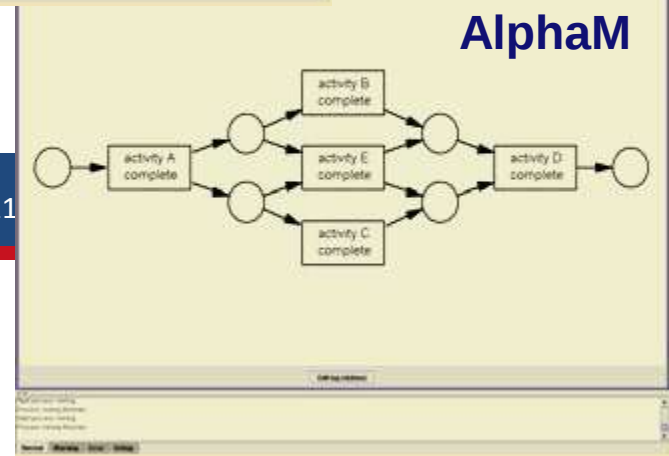
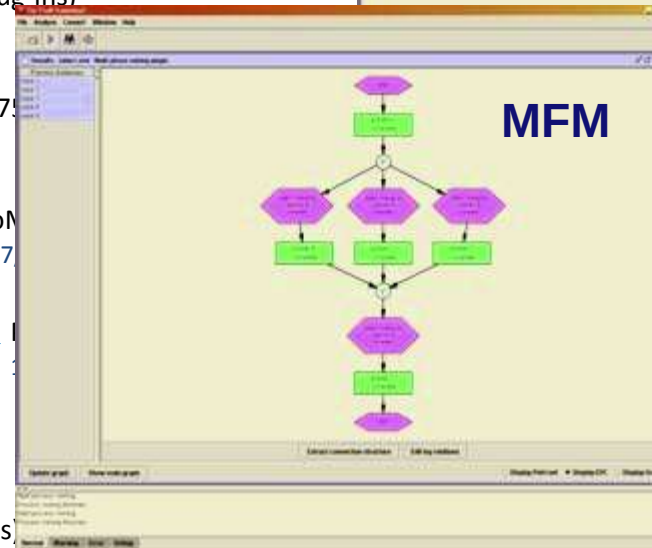
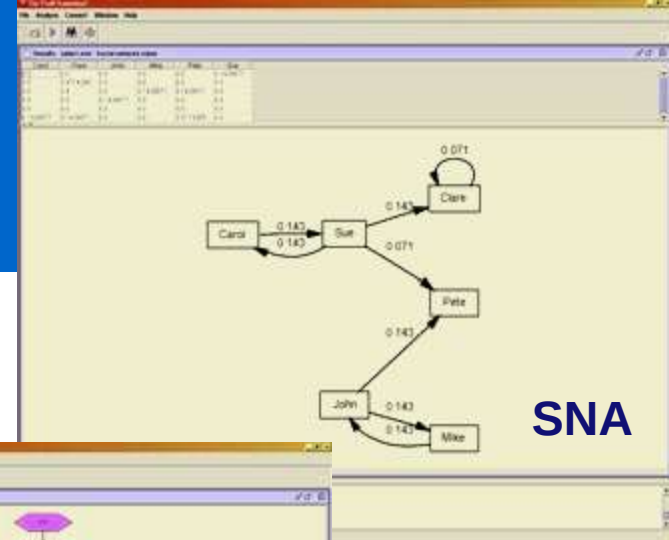
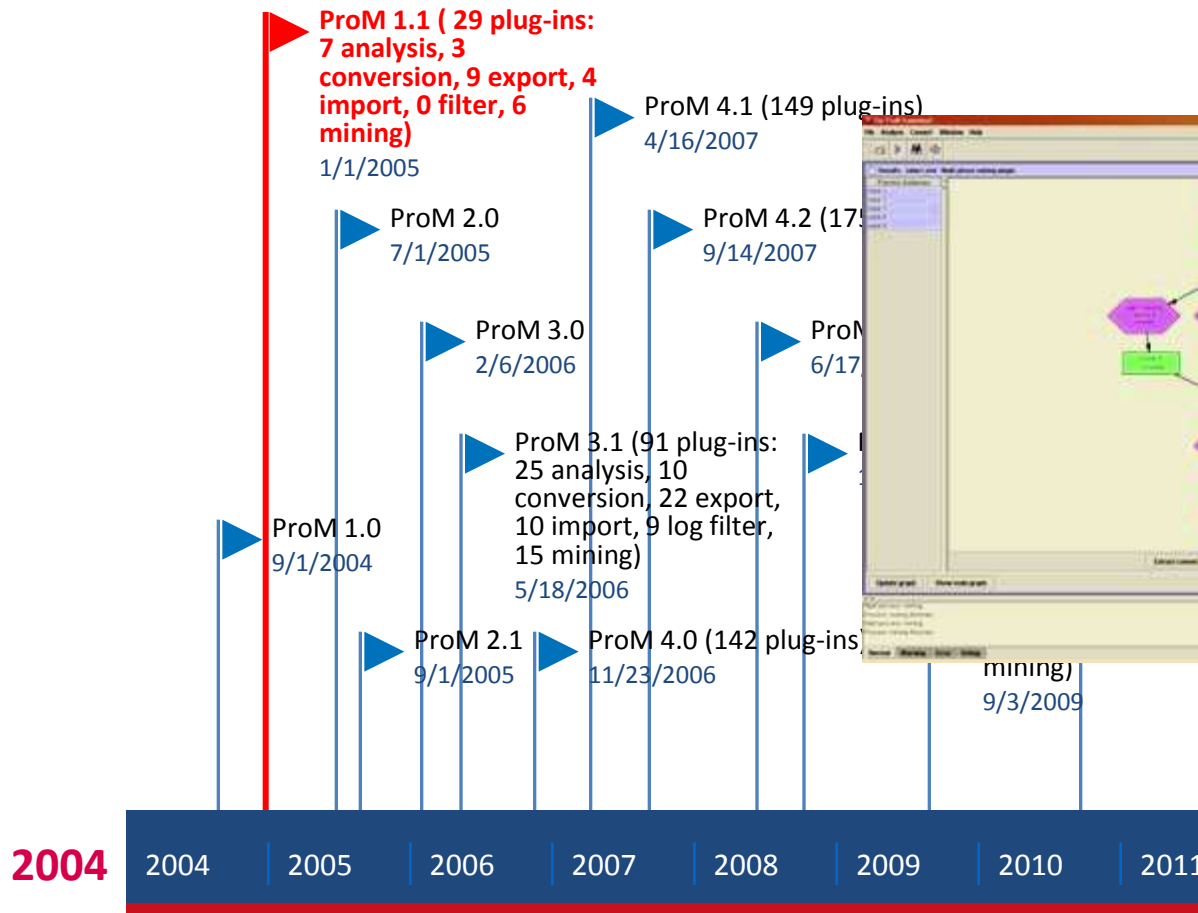


See www.processmining.org

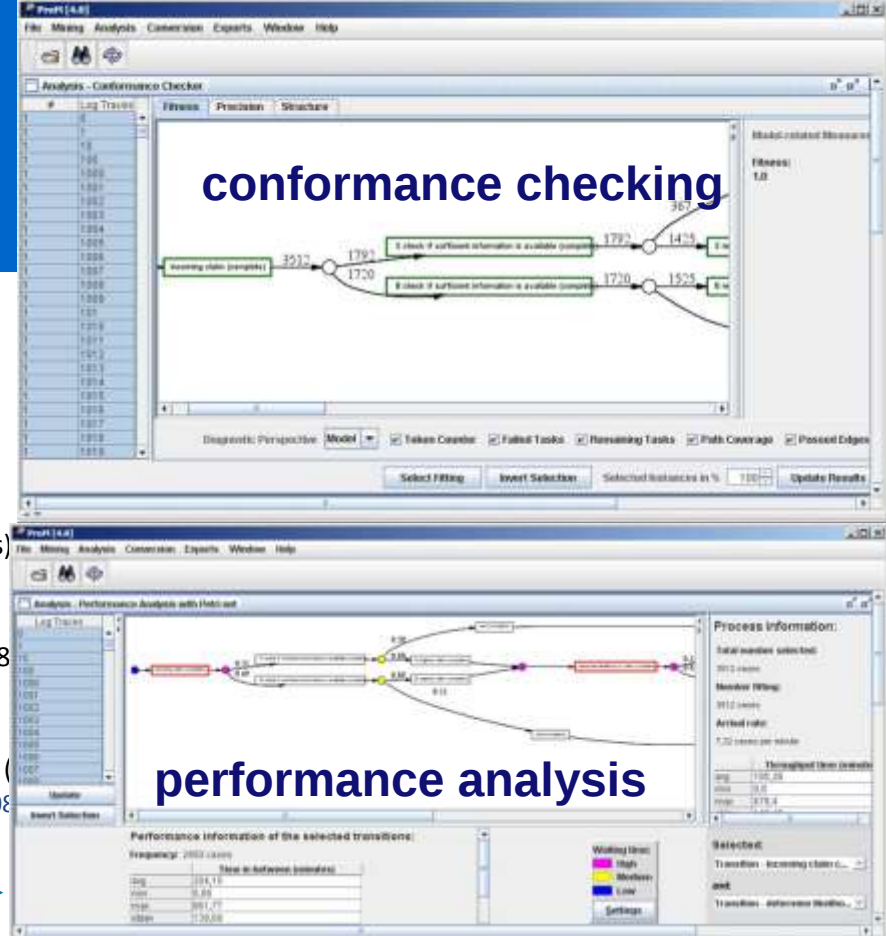
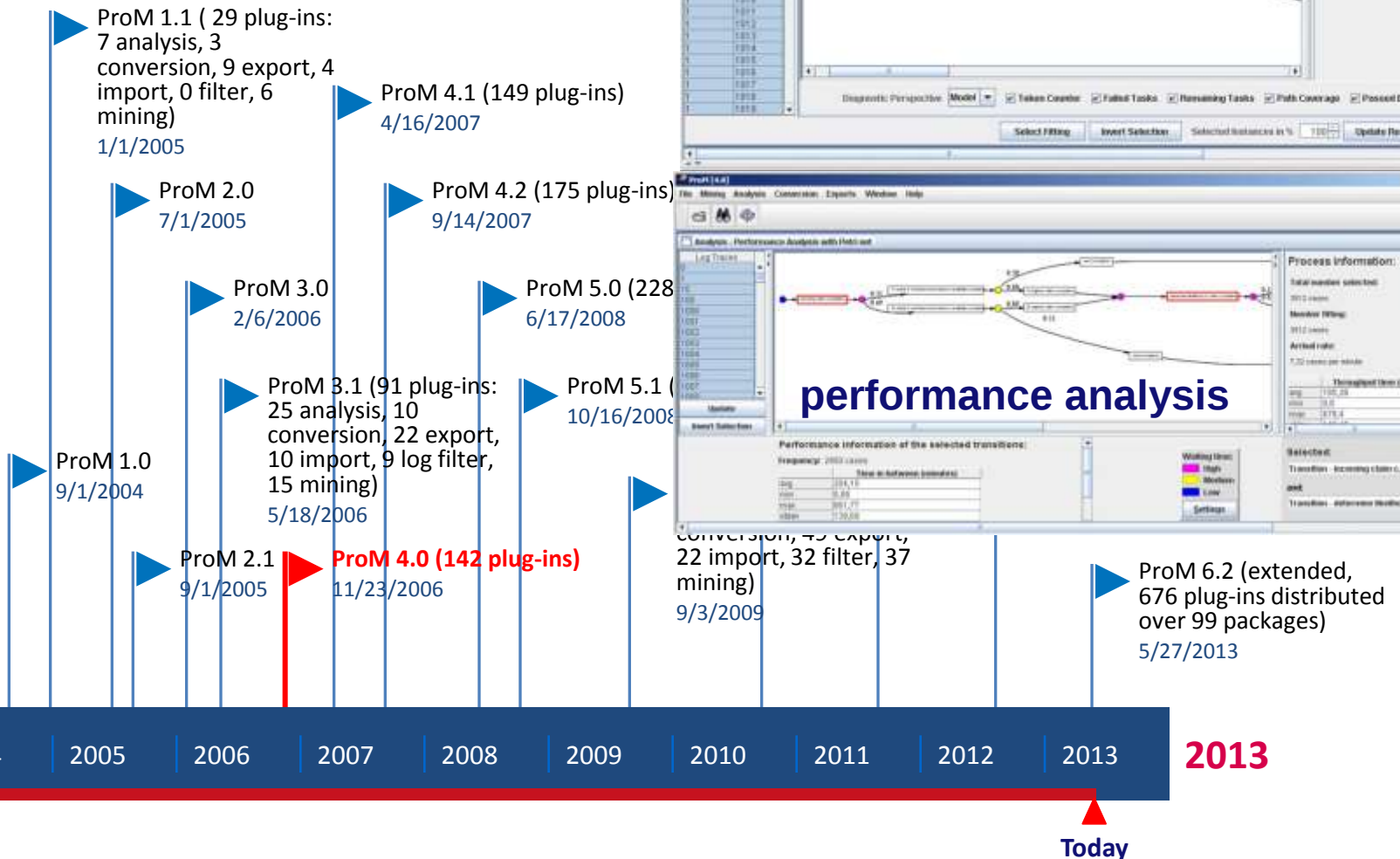
Overview of ProM releases



ProM 1.1



ProM 4.0



2004

2004

2005

2006

2007

2008

2009

2010

2011

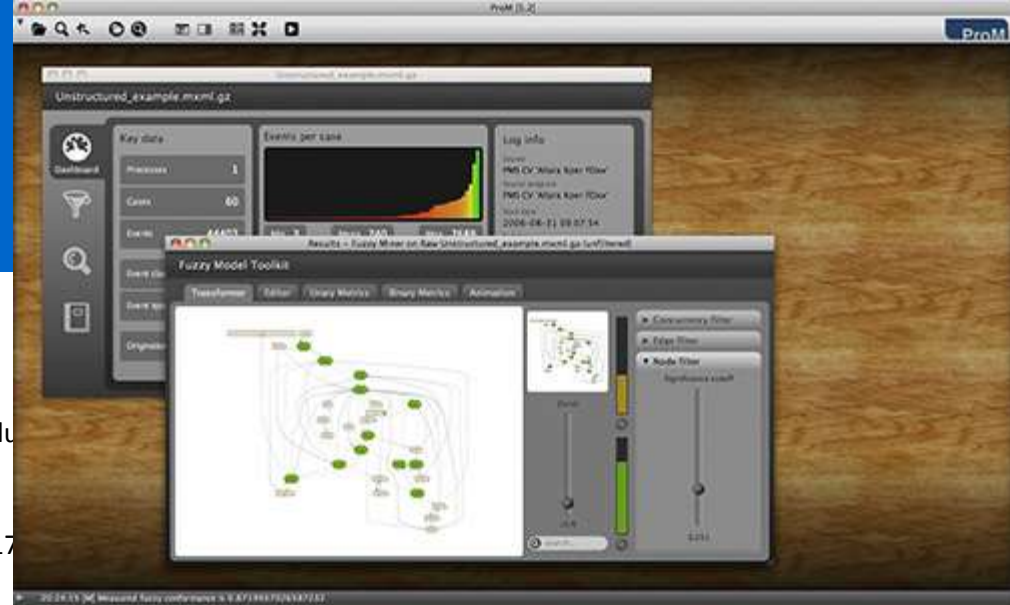
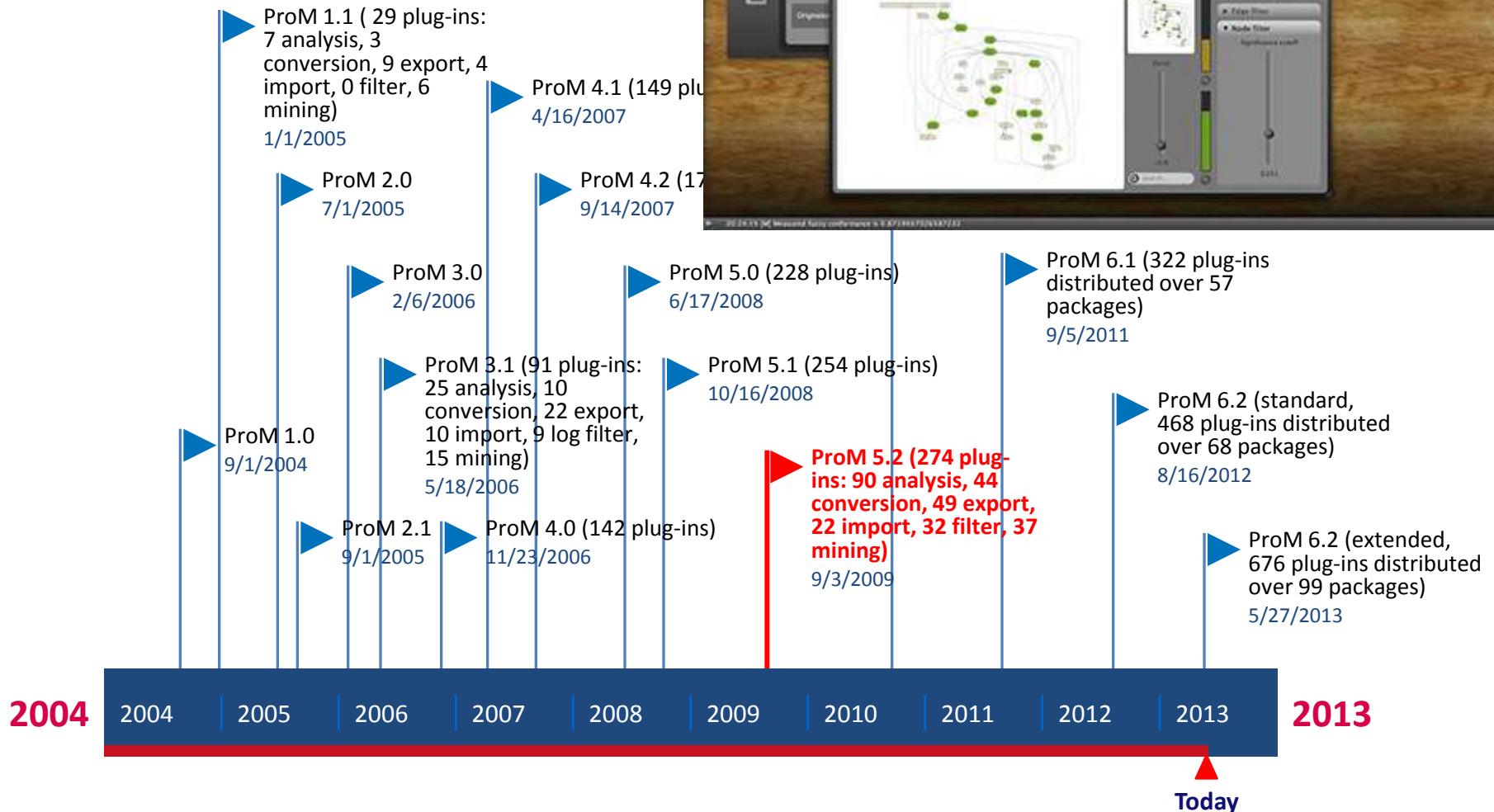
2012

2013

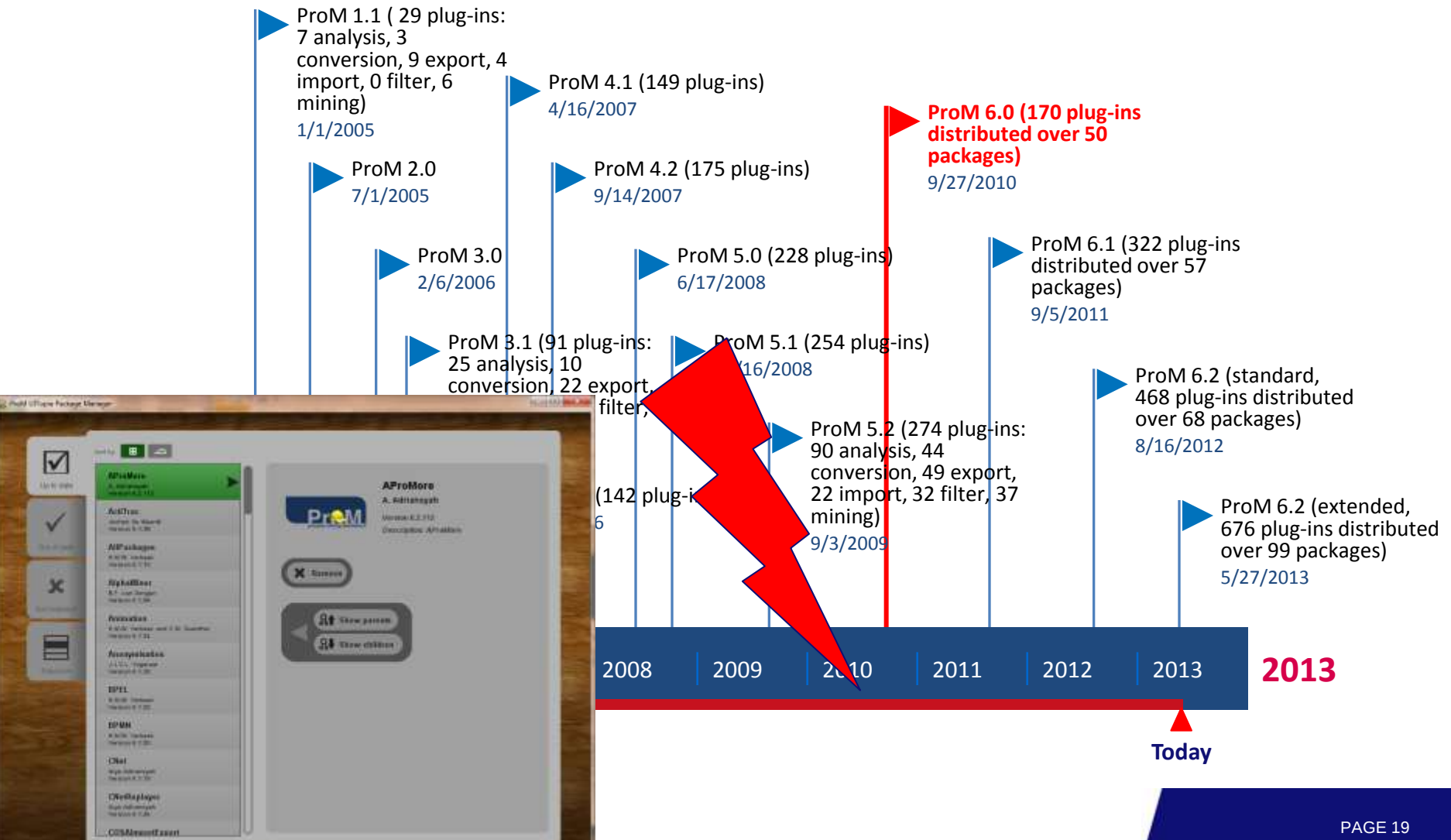
2013

Today

ProM 5.2



ProM 6.0: A new start ...



ProM Today

ProM 1.1 (29 plug-ins:
7 analysis, 3
conversion, 9 export, 4
import, 0 filter, 6
mining)
1/1/2005

ProM 2.0
7/1/2005

ProM 4.1 (149 plug-ins)
4/16/2007

ProM 4.2 (175 plug-ins)
9/14/2007

ProM 6.0 (170 plug-ins
distributed over 50
packages)
9/27/2010

ProM 6.1 (322 plug-ins
distributed over 57
packages)
9/5/2011

ProM 6.2 (standard,
468 plug-ins distributed
over 68 packages)
8/16/2012

**ProM 6.2 (extended, 676
plug-ins distributed over
99 packages)
5/27/2013**

ProM 5.0 (228 plug-ins)

ProM 5.1 (254 plug-ins)
1/2/2008

ProM 5.2 (274 plug-ins:
90 analysis, 44
conversion, 49 export,
22 import, 32 filter, 37
mining)
9/3/2009

2010

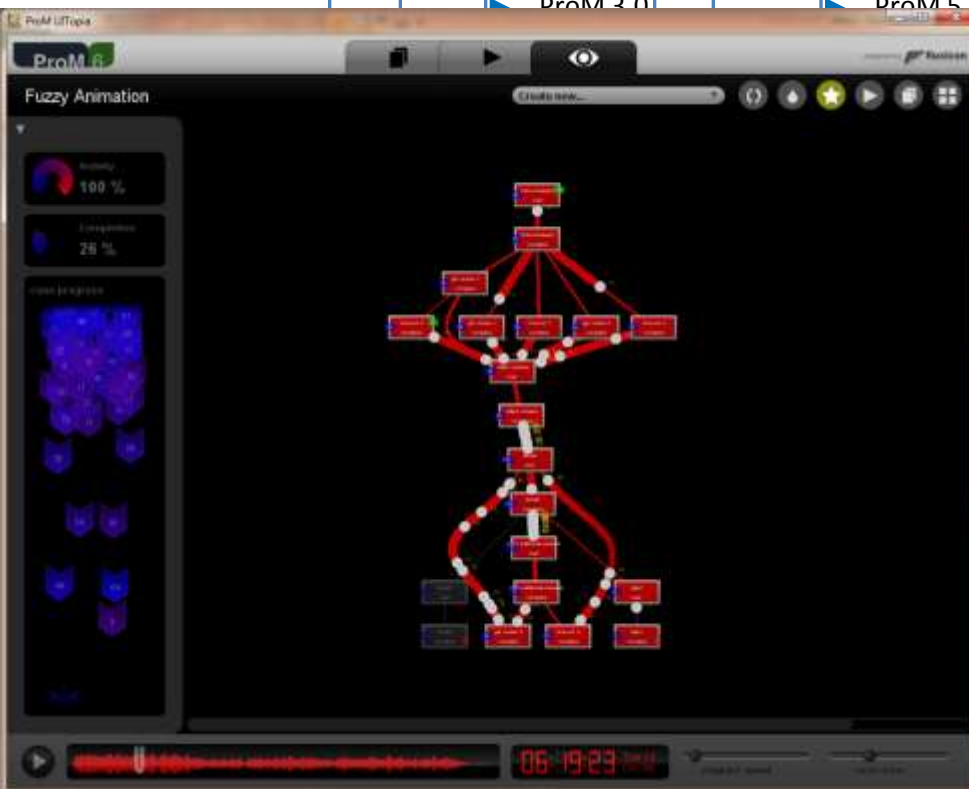
2011

2012

2013

2013

Today



ProM 6.3

ProM

The process mining framework ProM provides a versatile and extendible environment for process mining. It provides plug-ins to extract different types of models from event logs, e.g., the construction of a process and organizational models. Moreover, it supports the conversion and analysis of models. Using conformance checking techniques models can also be compared with reality and existing models can be enhanced with additional information, e.g., indicating bottlenecks in a process.

Improved features in ProM 6.3

- Improved the data-aware replayer
- Improved event-transition conformance
- Improved use of classifiers for heuristics miner
- Improved PNML import w.r.t. CPN Tools models
- Improved alignments between traces and Petri nets
- Improved import/export of transition systems
- Improved model repair
- General bug fixing

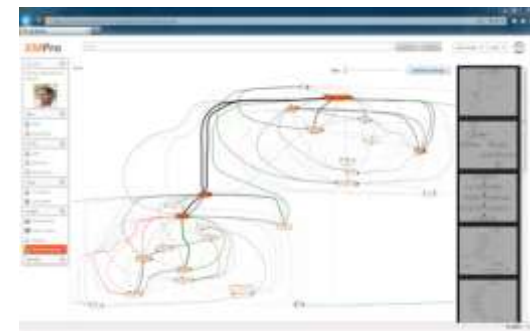
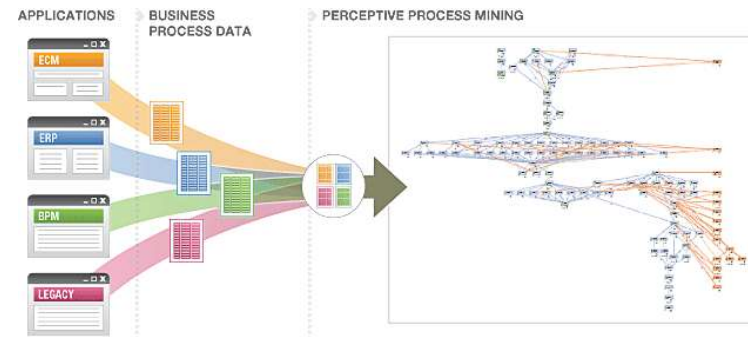
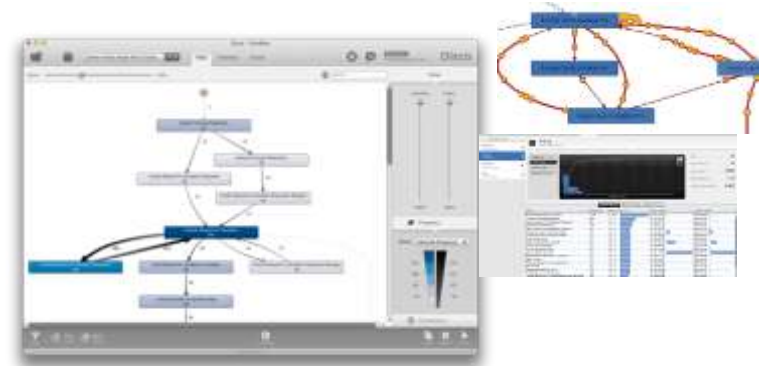
New features in ProM 6.3

- Petri nets with data
- Stochastic Petri nets
- Support for configurable Petri nets
- Discovery and replay using divide-and-conquer techniques
- Discovery of services
- A new dotted chart
- A new genetic miner for structured processes
- A new inductive miner for structured processes
- Support for configuring configurable processes
- XES Cost extension
- Smart binding of classifier keys
- Caching of latest log info
- CSV export for key-value sets
- Import of BPMN 2.0 models from .bpmn files
- Established vs. runner-up packages

ProM 6.3 can be downloaded from
www.promtools.org/prom6 or
sourceforge.net/projects/prom.

Commercial Alternatives

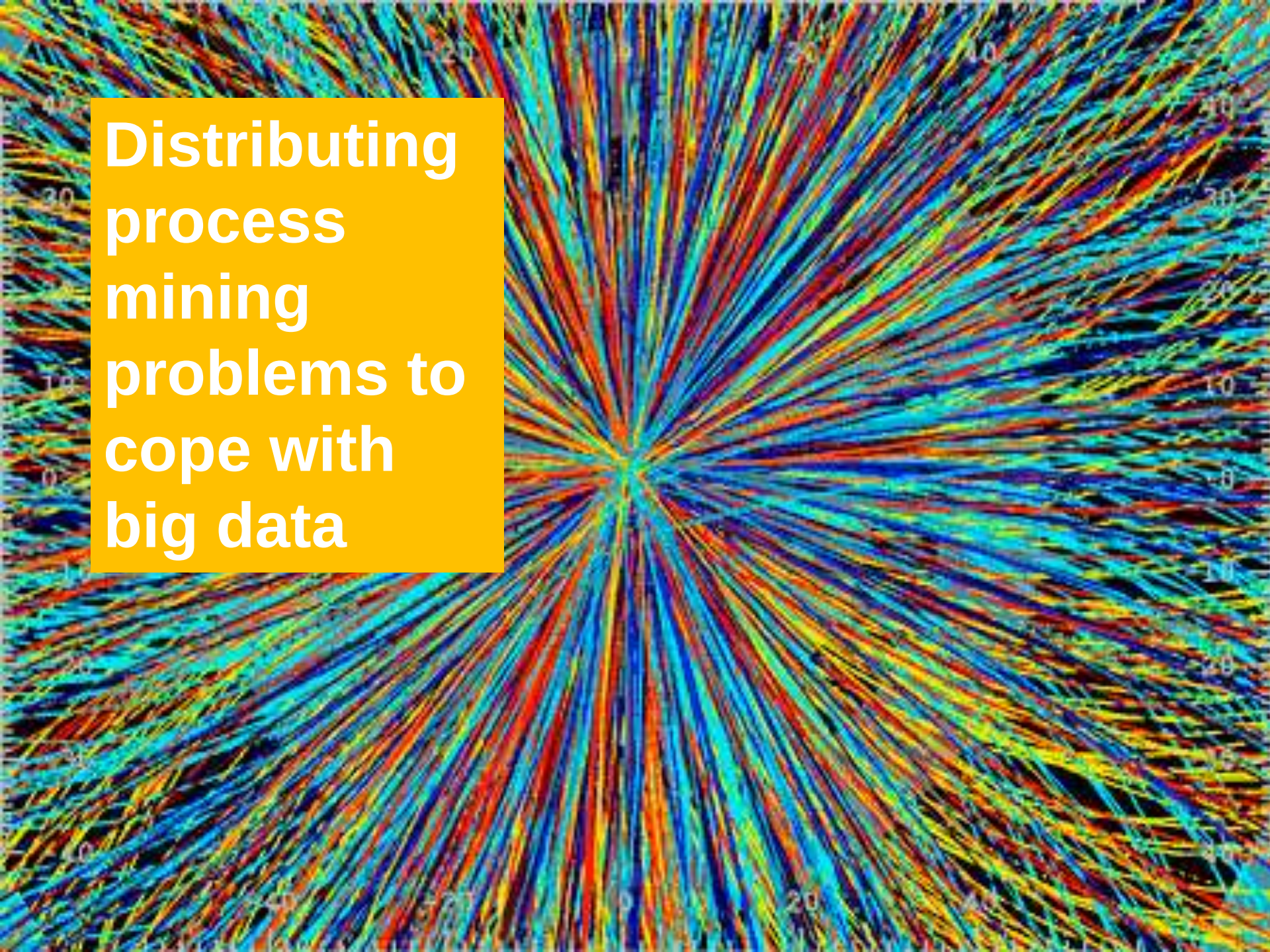
- **Disco (Fluxicon)**
- **Perceptive Process Mining**
(before Futura Reflect and BPM|one)
- ARIS Process Performance Manager
- QPR ProcessAnalyzer
- Interstage Process Discovery (Fujitsu)
- Discovery Analyst (StereoLOGIC)
- XMAalyzer (XMPro)
- ...



Challenges



**Distributing
process
mining
problems to
cope with
big data**



A close-up photograph of a red fire hydrant with a green top. Water is spraying out from the side outlet, creating a large, white, misty plume. The hydrant has a red cap on the side and a chain hanging from it. The background is blurred, showing a dark surface and some greenery.

streaming event data

(sensors, RFID, messages, etc.)

On-the-fly
process mining



Operational
support

Concept drift

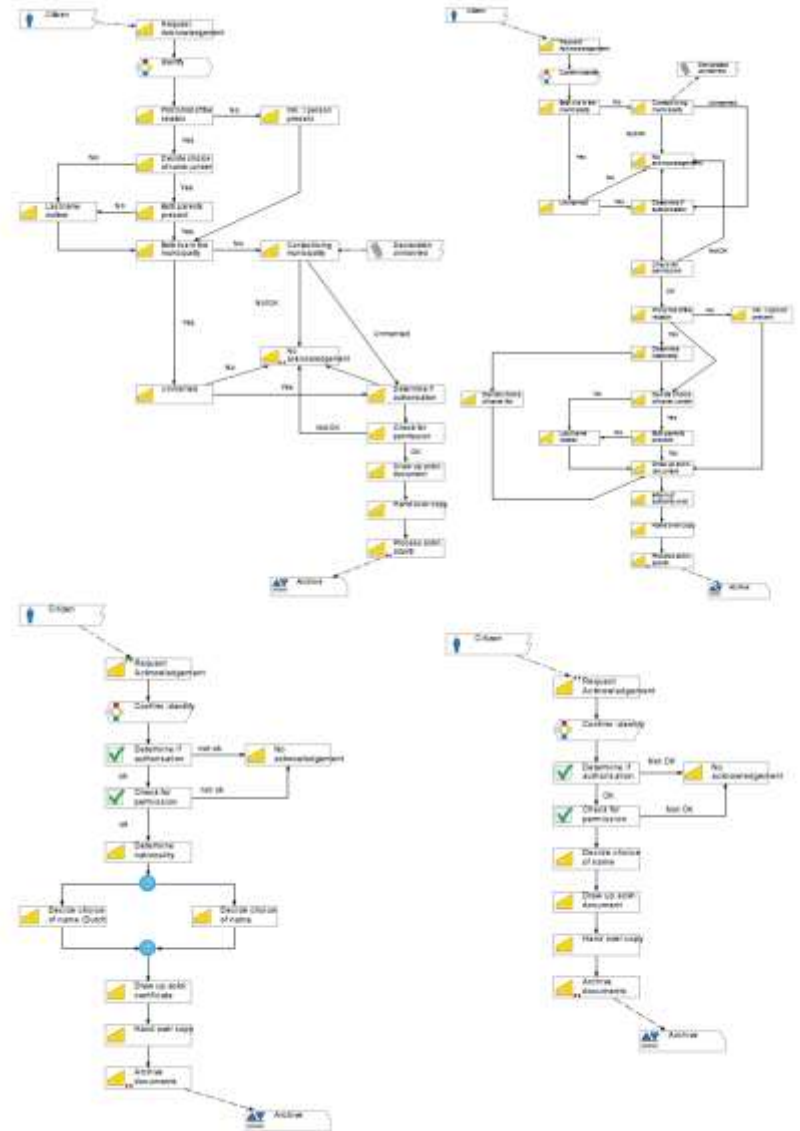




cross-organizational / comparative process mining



Example: Dutch Municipalities (see Coselog project www.win.tue.nl/coselog/)



Another Example: Suncorp case

End to end process has between 250-1000 process steps



Sources: Guidewire reference models, GIO CISSS Project, CI US&S P4PI Project

500
steps



	AAMI	Apia	bingle	CIL	GIO	JUST-CAR	PAWSON	SUNCORP	vero
Home	✓	✓			✓		✓	✓	✓
Motor	✓	✓	✓		✓	✓	✓	✓	✓
Commercial	✓			✓	✓			✓	✓
Liability	✓	✓			✓			✓	✓
CTP / WC	✓	✓			✓ ✓		✓	✓	

30
variations

Thanks to Marcello La Rosa (QUT)

Two variants of the same process ...



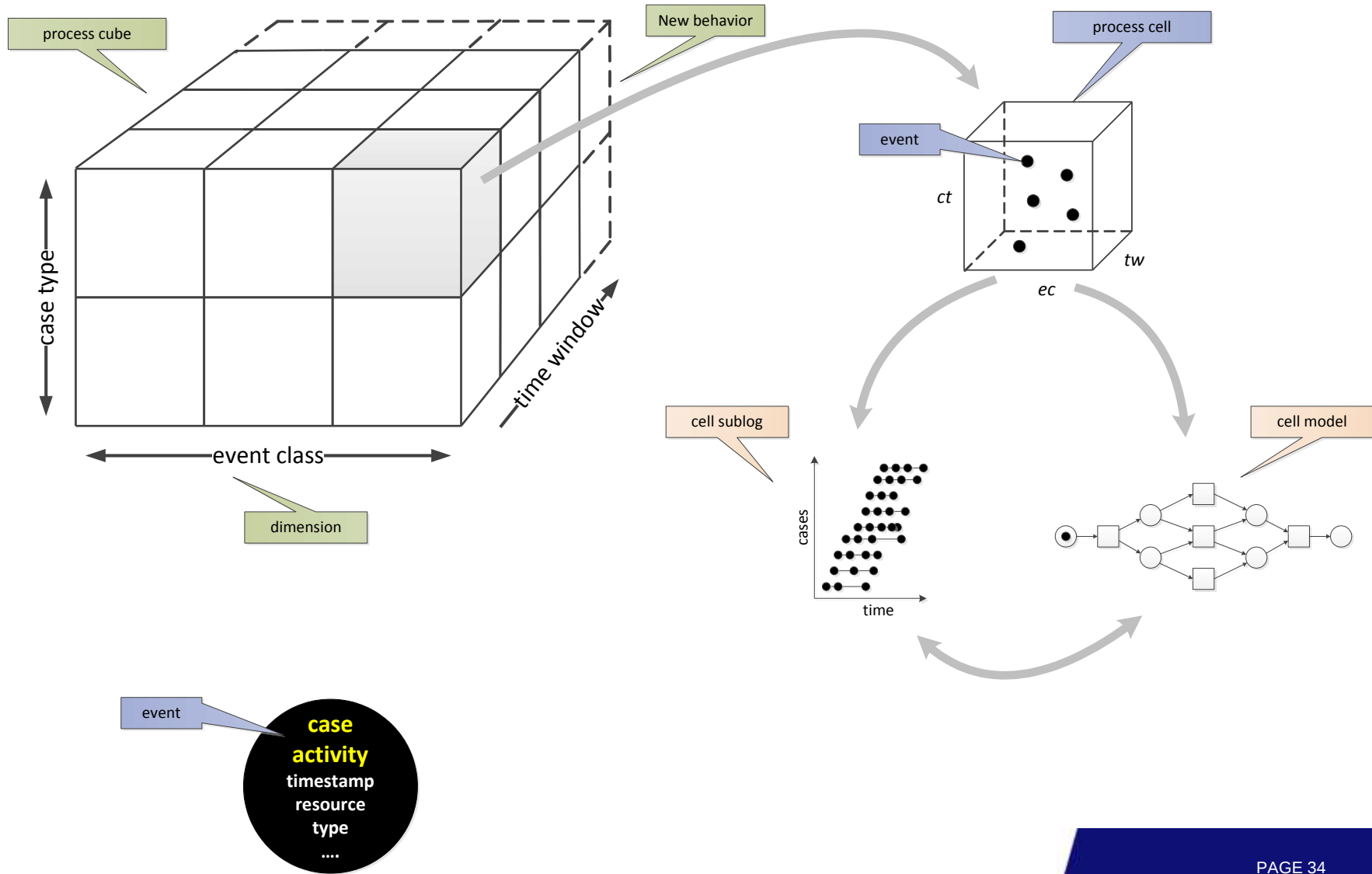


**context aware
process mining**

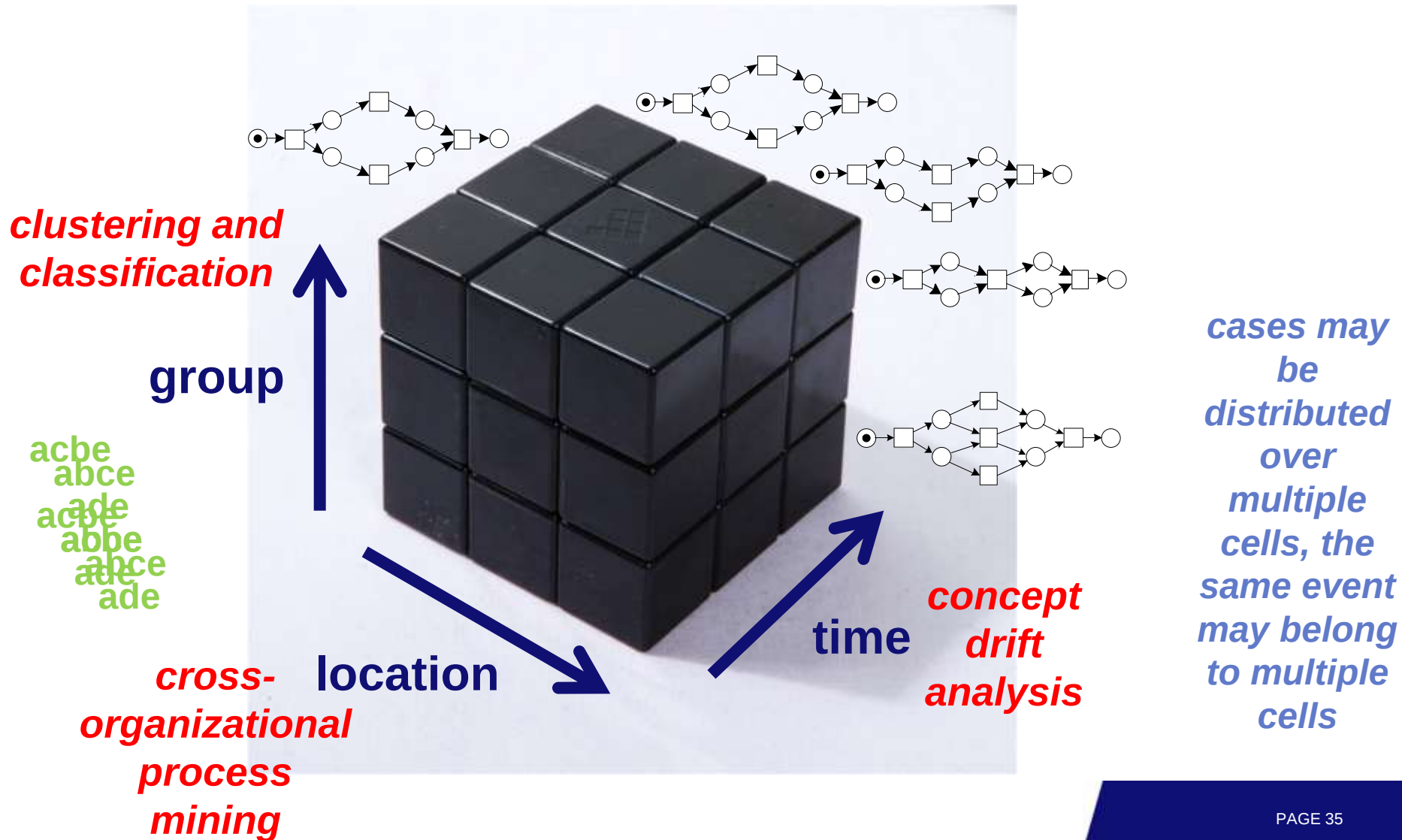
Process Cube



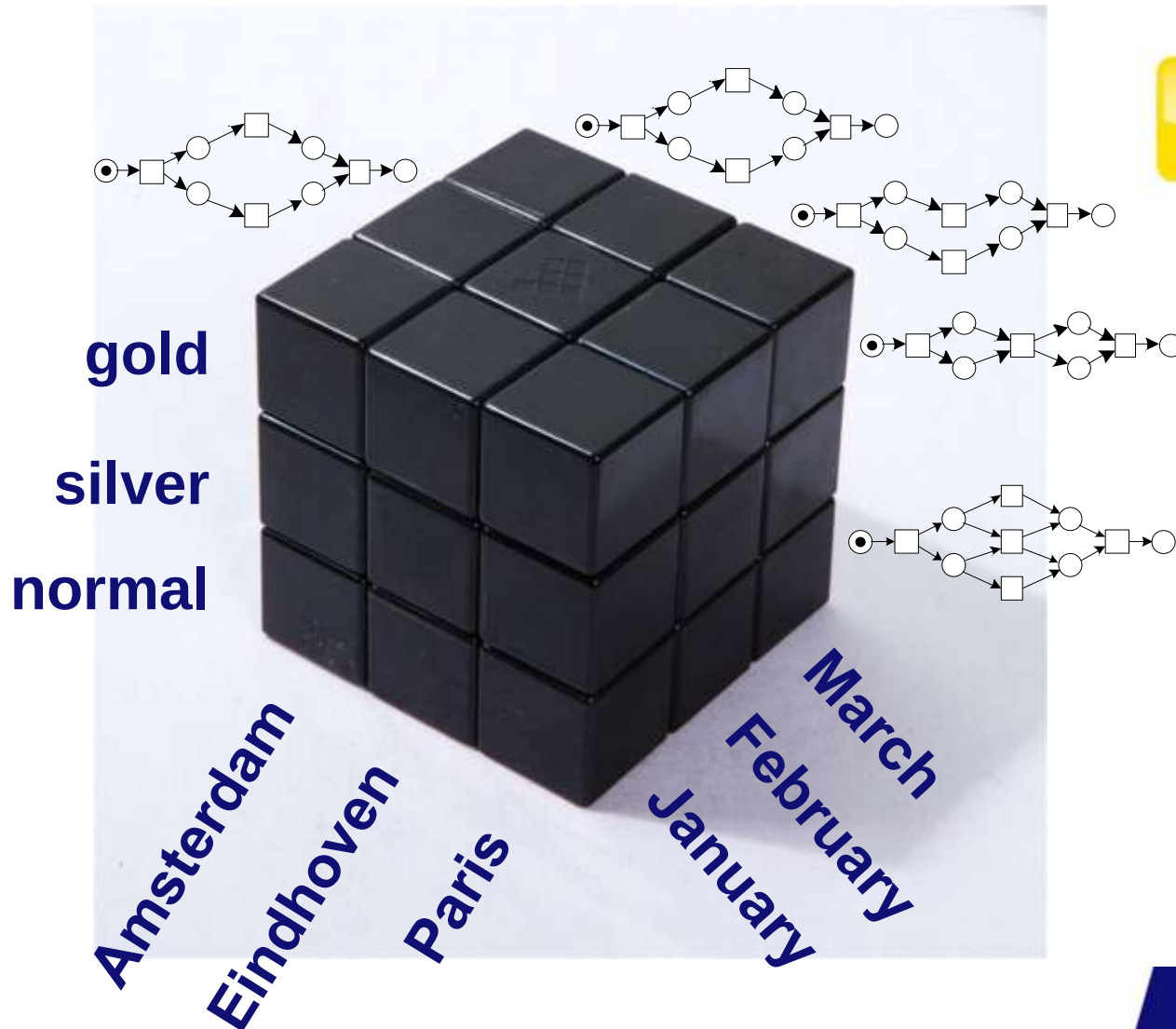
Process Cube: Dimensions and Cells



Example Dimensions



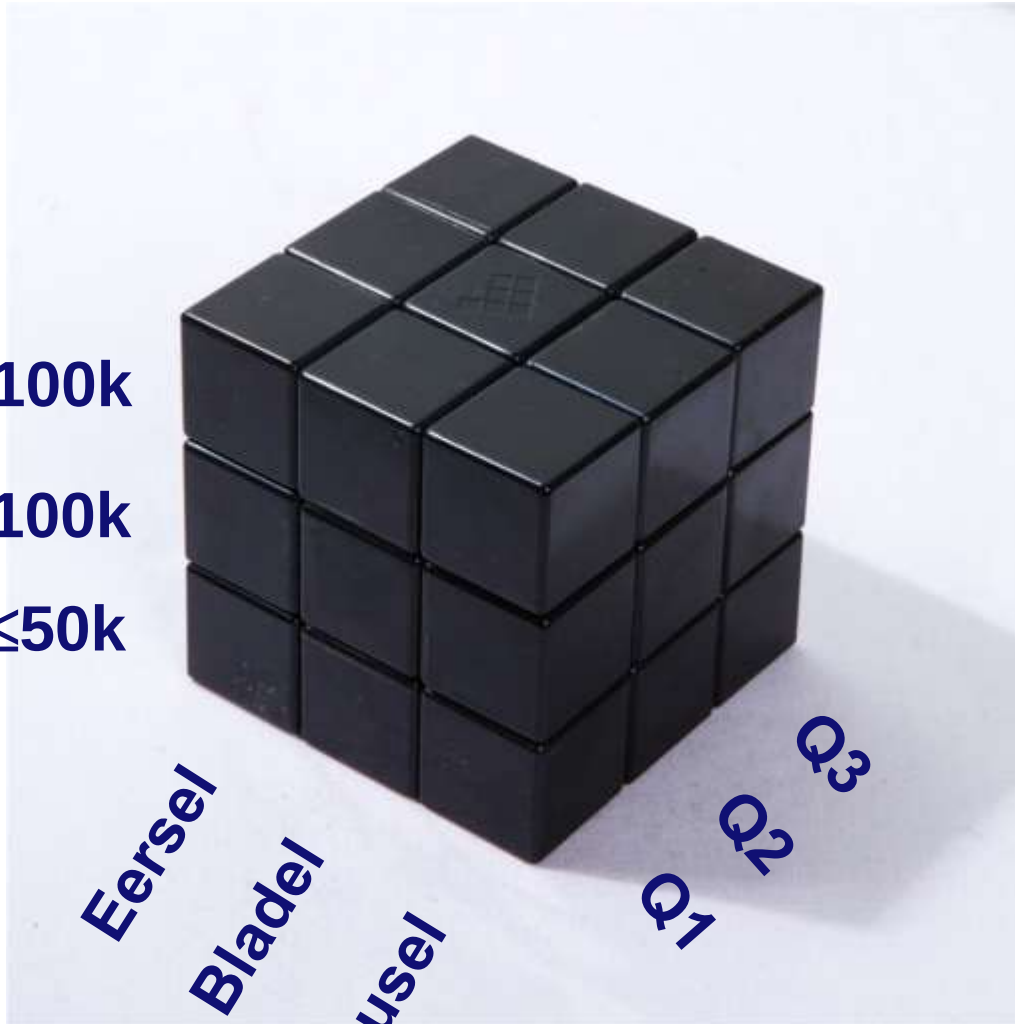
Example



Another Example

$>100k$
 $>50k \text{ \& } \leq 100k$
 $\leq 50k$

Eersel
Bladel
Reusel
Q1
Q2
Q3



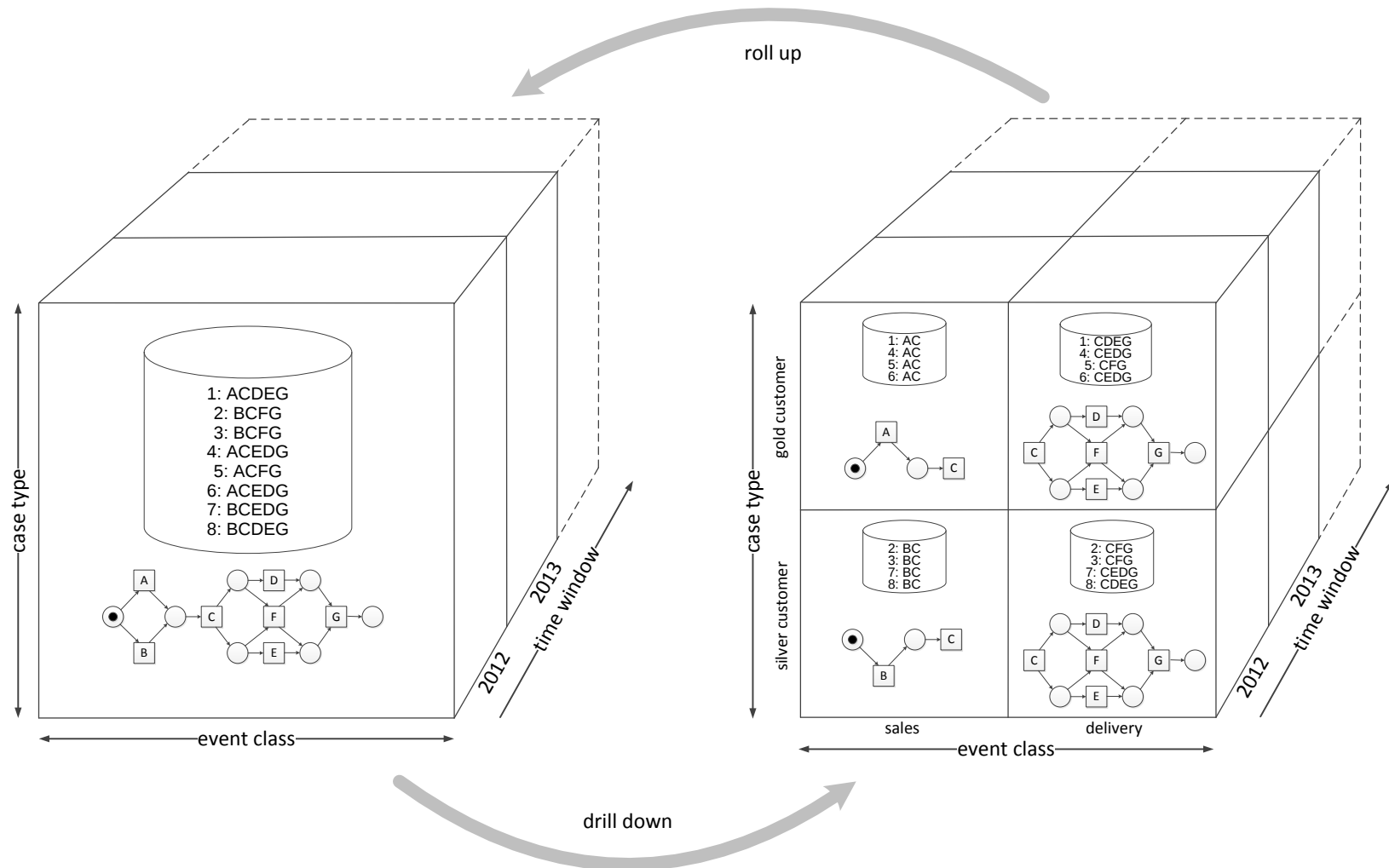
CoSeLoG Deelnemers



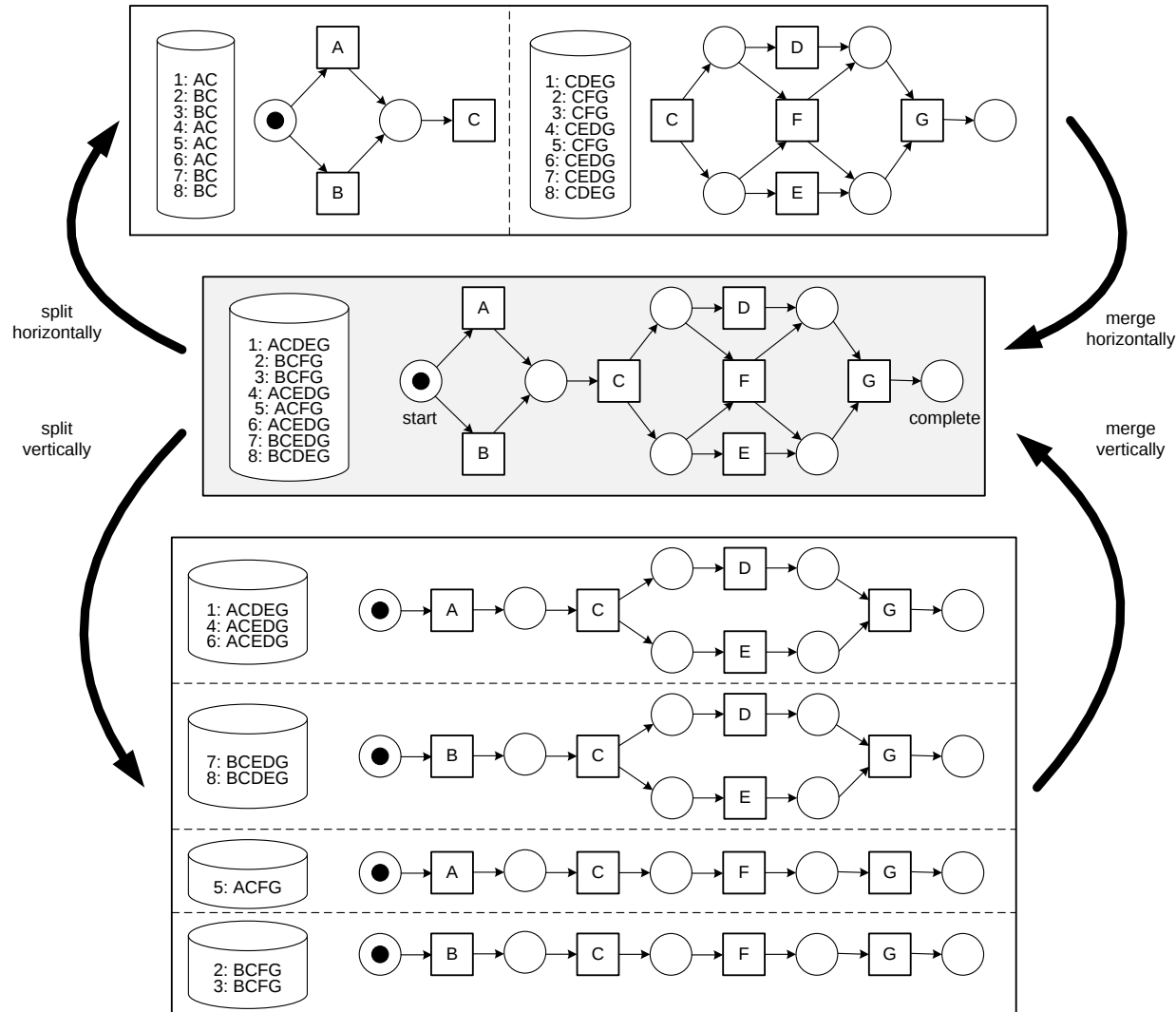
Another Example



Roll up and drill down



Two foundational ways of spitting event data: horizontal or vertical



Ingredients

**Event Base (EB) with
(raw) event data**

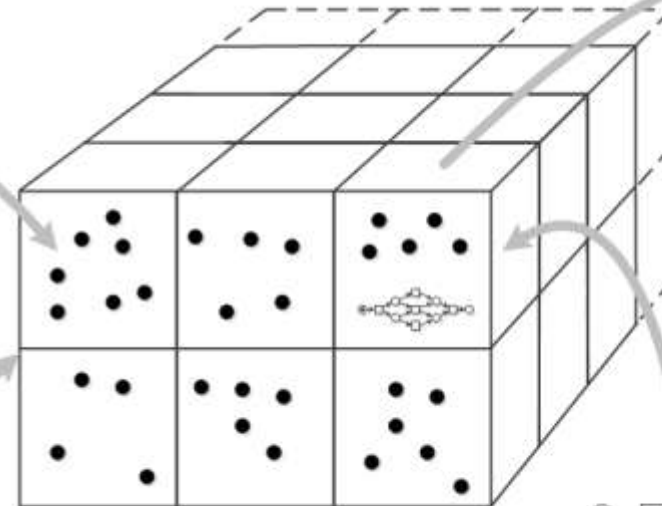
case id	properties		event id	properties			
	type	total		timestamp	activity	resource	cost
1	gold	1600	35654423	30-12-2012:11.02	A	John	300
			35654424	30-12-2012:11.06	C	Ann	400
			35654425	30-12-2012:11.12	D	Pete	100
			35654426	30-12-2012:11.18	E	Pete	400
			35654427	30-12-2012:11.19	G	Pete	400
2	silver	900	35655526	30-12-2012:16.10	B	John	200
			35655527	30-12-2012:16.14	C	Ann	450
			35655528	30-12-2012:16.26	F	Suz	150
			35655529	30-12-2012:16.36	G	Suz	100

Event Base (EB)



Process Cube Structure (PCS)

**Process Cube View (PCV)
based on PCS that can be
linked to real events**



Process Cube View (PCV)

materialize
(make sublog)

apply process
mining technique



**Process Cube Structure (PCS)
defining dimensions
independent of content**

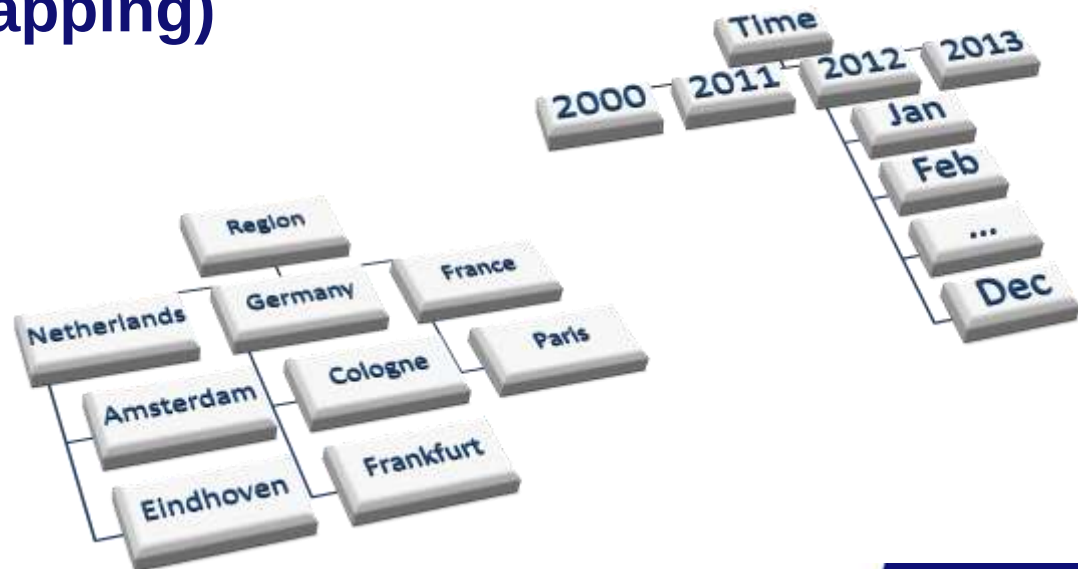
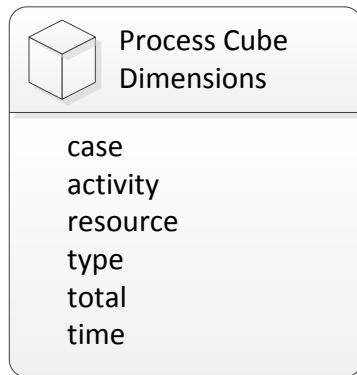
Event Base (E, P, π)

- Set of events E
- Set of properties P
- Partial mapping π
 $(\pi_p(e)=v$ means event e has property p with value v)

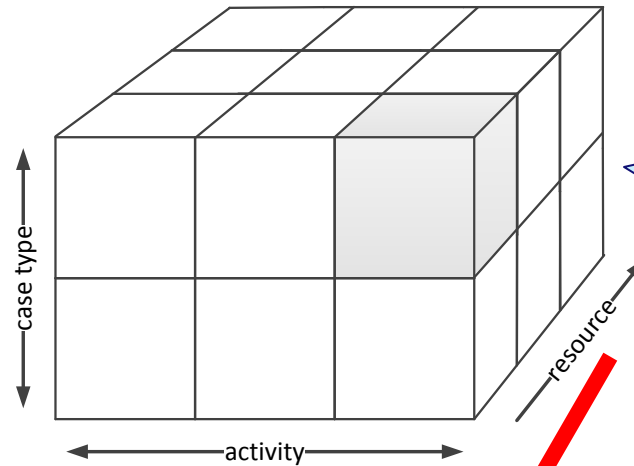
case id	properties		event id	properties			
	type	total		timestamp	activity	resource	cost
1	gold	1600	35654423	30-12-2012:11.02	A	John	300
			35654424	30-12-2012:11.06	C	Ann	400
			35654425	30-12-2012:11.12	D	Pete	100
			35654426	30-12-2012:11.18	E	Pete	400
			35654427	30-12-2012:11.19	G	Pete	400
2	silver	900	35655526	30-12-2012:16.10	B	John	200
			35655527	30-12-2012:16.14	C	Ann	450
			35655528	30-12-2012:16.26	F	Sue	150
			35655529	30-12-2012:16.36	G	Sue	100
...	...	...	...	...	...	...	...

Process Cube Structure (*D,type,hier*)

- *D* is the set of dimensions
- *type* defines the type of each dimension (string, int, etc.)
- *hier* defines the hierarchy per dimension (does not need to be a tree, elements at the same level may be partially overlapping)



Compatible: $D \subseteq P$ and correct types



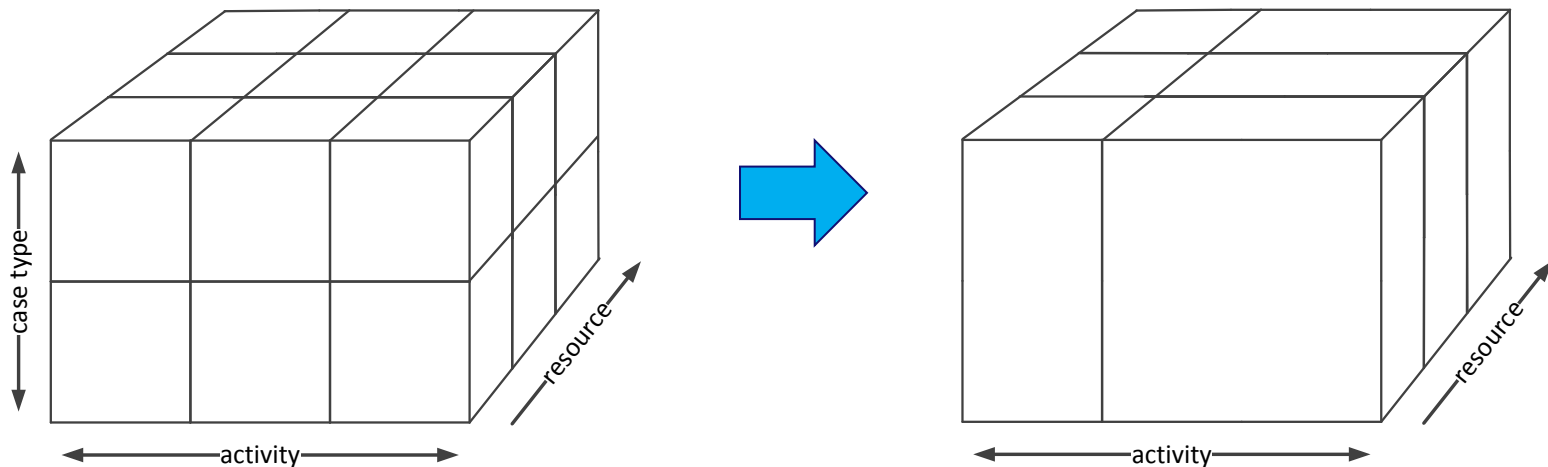
Process Cube Structure (PCS) defining dimensions D independent of content

case id	properties		event id	properties			
	type	total		timestamp	activity	resource	cost
1	gold	1600	35654423	30-12-2012:11.02	A	John	300
			35654424	30-12-2012:11.06	C	Ann	400
			35654425	30-12-2012:11.12	D	Pete	100
			35654426	30-12-2012:11.18	E	Pete	400
			35654427	30-12-2012:11.19	G	Pete	400
2	silver	900	35655526	30-12-2012:16.10	B	John	200
			35655527	30-12-2012:16.14	C	Ann	450
			35655528	30-12-2012:16.26	F	Sue	150
			35655529	30-12-2012:16.36	G	Sue	100
...	...	...	...	...	...	...	...

Event Base (EB) with (raw) event data

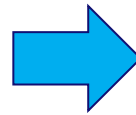
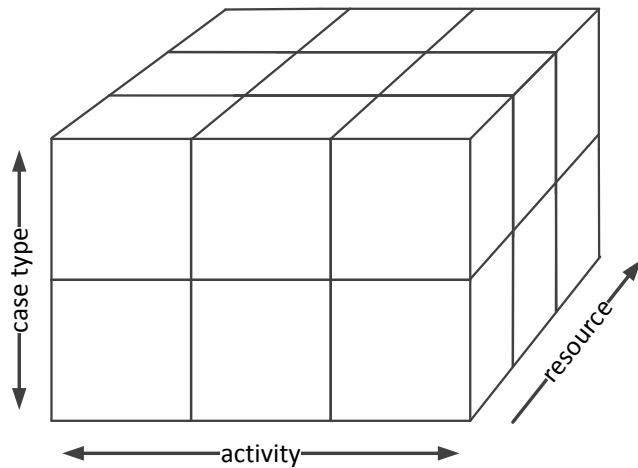
Process Cube View (D_{sel} , sel)

- View on a process cube structure ($D, type, hier$).
- $D_{sel} \subseteq D$ are the selected dimensions.
- sel is a function determining the structure of each dimension in D_{sel} .

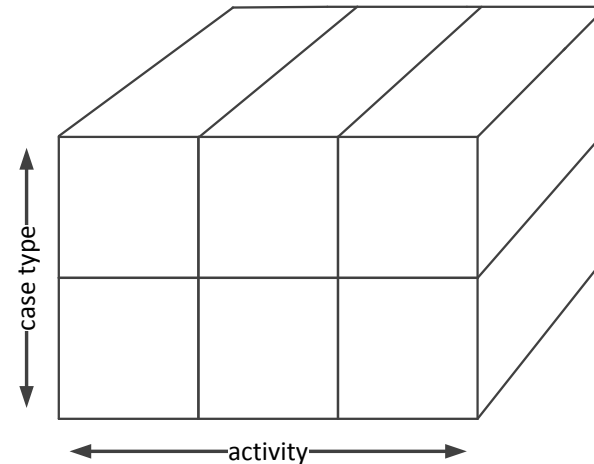


Process Cube View Example (1/3): Dimension *resource* is not selected

$$PCS = (D, type, hier)$$

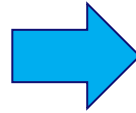
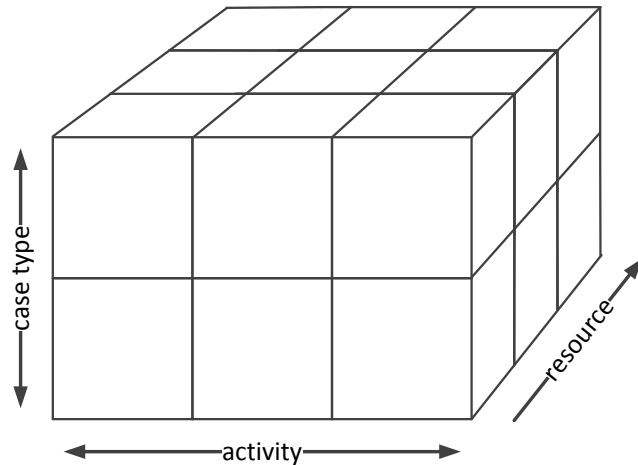


$$PCV = (D_{sel}, sel)$$

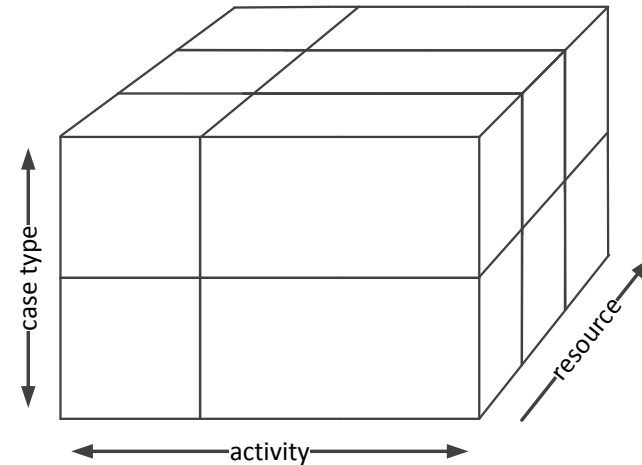


Process Cube View Example (2/3): Dimension *activity* is coarsened

$$PCS = (D, type, hier)$$



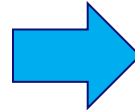
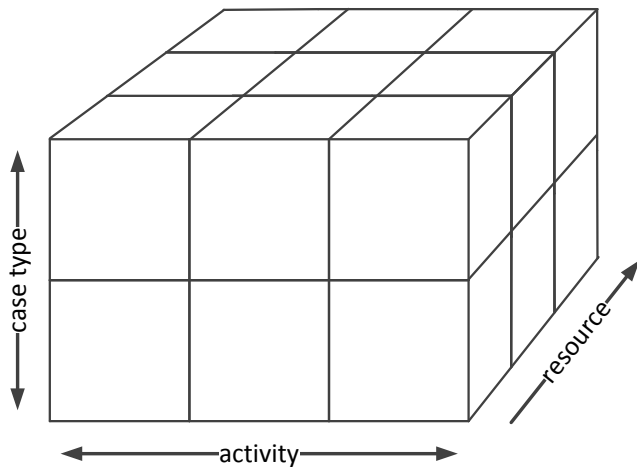
$$PCV = (D_{sel}, sel)$$



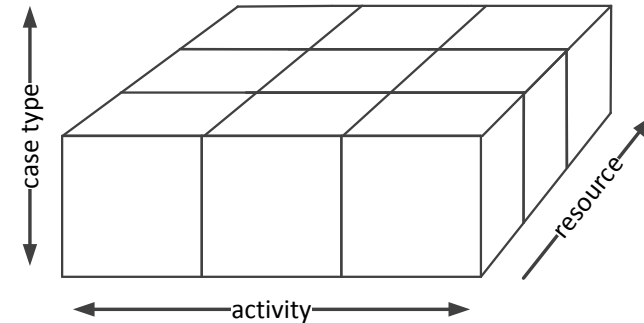
e.g., per subprocess rather than per activity

Process Cube View Example (3/3): Dimension *case type* is filtered

$$PCS = (D, type, hier)$$

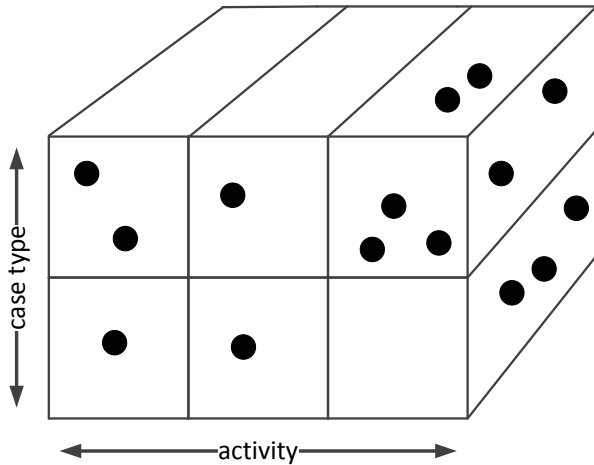


$$PCV = (D_{sel}, sel)$$

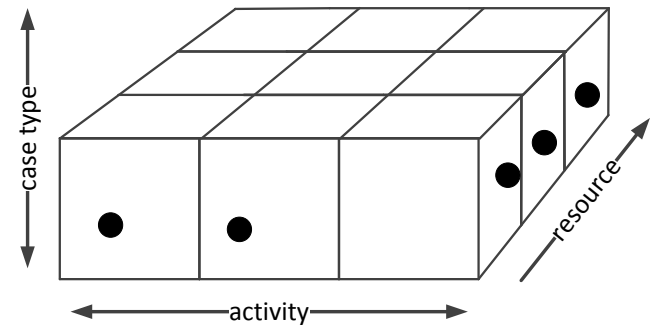


part of the case type dimension is not selected

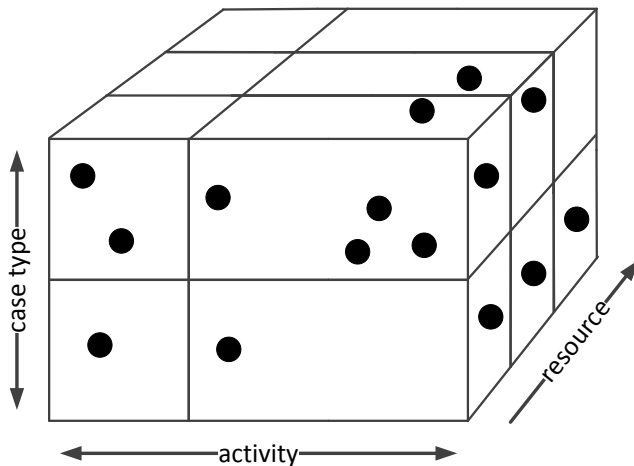
Materialized Process Cube View



$3 \times 2 \times 1 = 6$ event logs

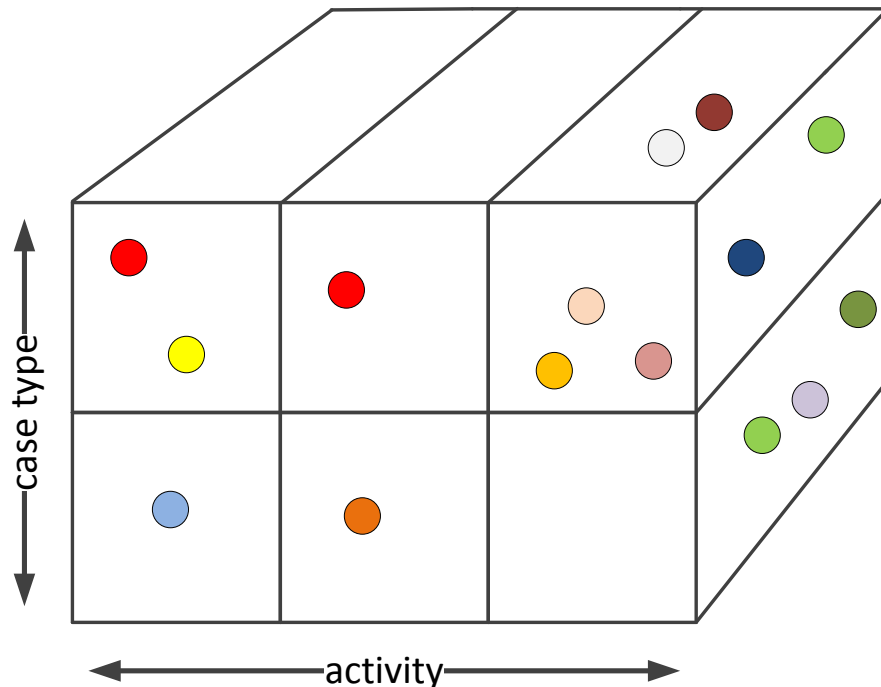


$3 \times 1 \times 3 = 9$ event logs



$2 \times 2 \times 3 = 12$ event logs

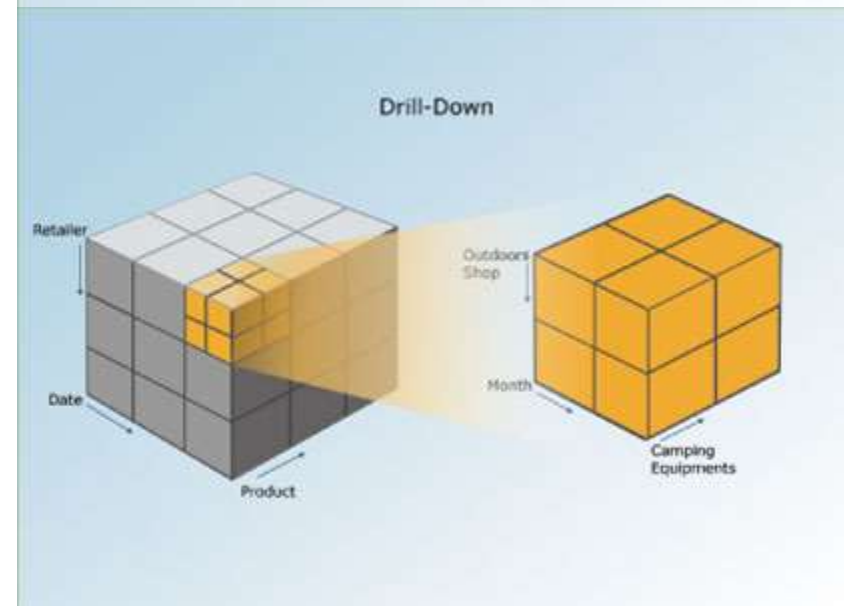
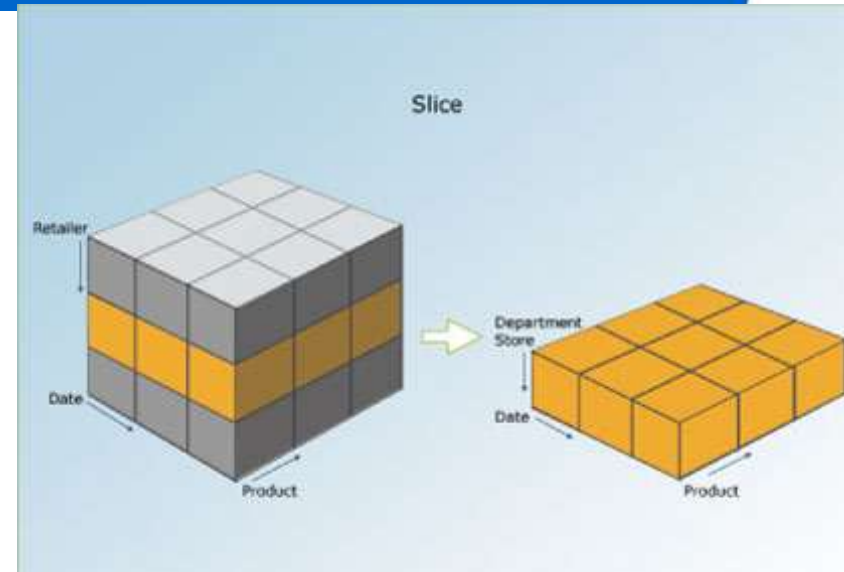
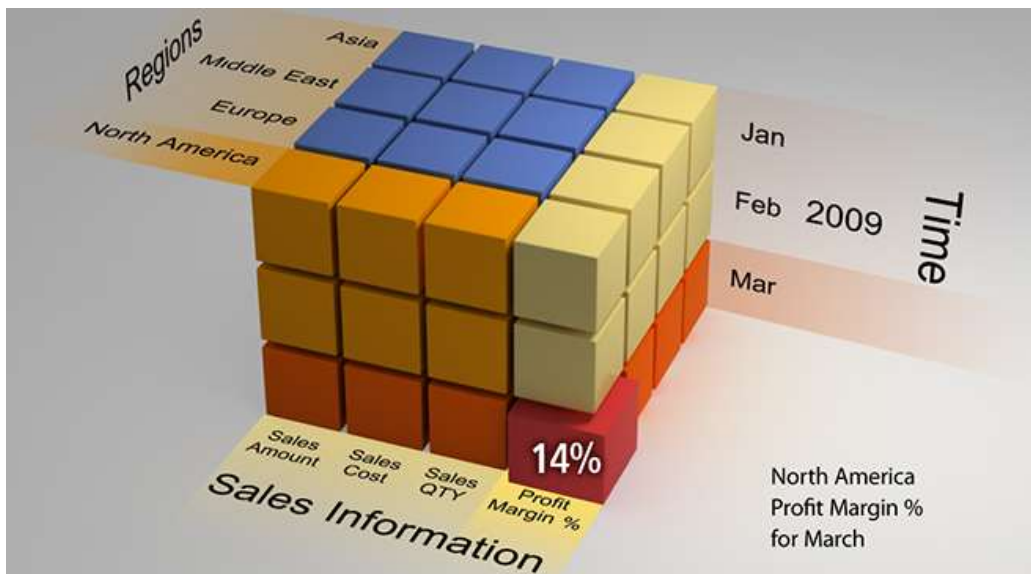
An event may be part of multiple cells!!



- departments may overlap
- subprocesses share interfaces
- contracts involving multiple parties
-

- events are unique,
- but may be part of multiple cells

OLAP (Online Analytical Processing)



OLAP operations can be formalized using the definitions in the paper

Definition 7 (Slice). Let $PCS = (D, type, hier)$ be a process cube structure and $PCV = (D_{sel}, sel)$ a view of PCS . For any $d \in D_{sel}$ and $V \in sel(d)$: $slice_{d,V}(PCV) = (D'_{sel}, sel')$ with $D'_{sel} = D_{sel} \setminus \{d\}$, $sel'(d) = \{V\}$, and $sel'(d') = sel(d')$ for $d' \in D \setminus \{d\}$.

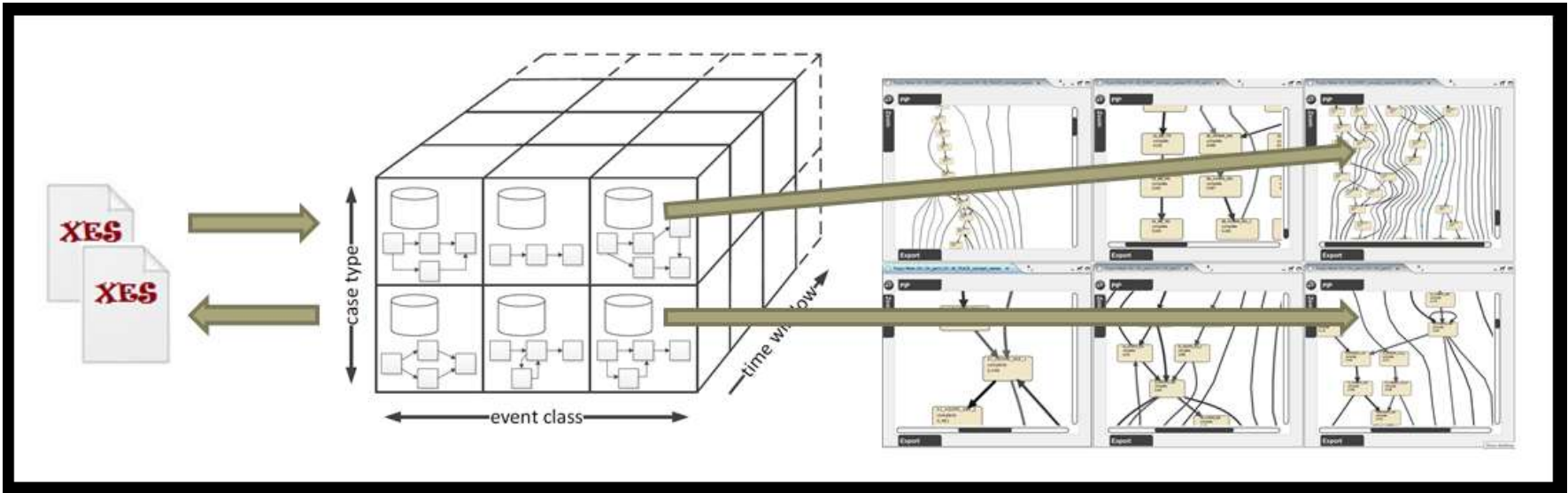
Definition 8 (Dice). Let $PCS = (D, type, hier)$ be a process cube structure and $PCV = (D_{sel}, sel)$ a view of PCS . Let $res \in D_{sel} \not\rightarrow \mathcal{U}_H$ be a restriction such for any $d \in dom(res)$: $res(d) \subseteq sel(d)$. $dice_{res}(PCV) = (D_{sel}, sel')$ with $sel'(d) = res(d)$ for $d \in dom(res)$ and $sel'(d) = sel(d)$ for $d \in D \setminus dom(res)$.

Definition 9 (Change Granularity). Let $PCS = (D, type, hier)$ be a process cube structure and $PCV = (D_{sel}, sel)$ a view of PCS . Let $d \in D_{sel}$ and $H \in \mathcal{U}_H$ such that:

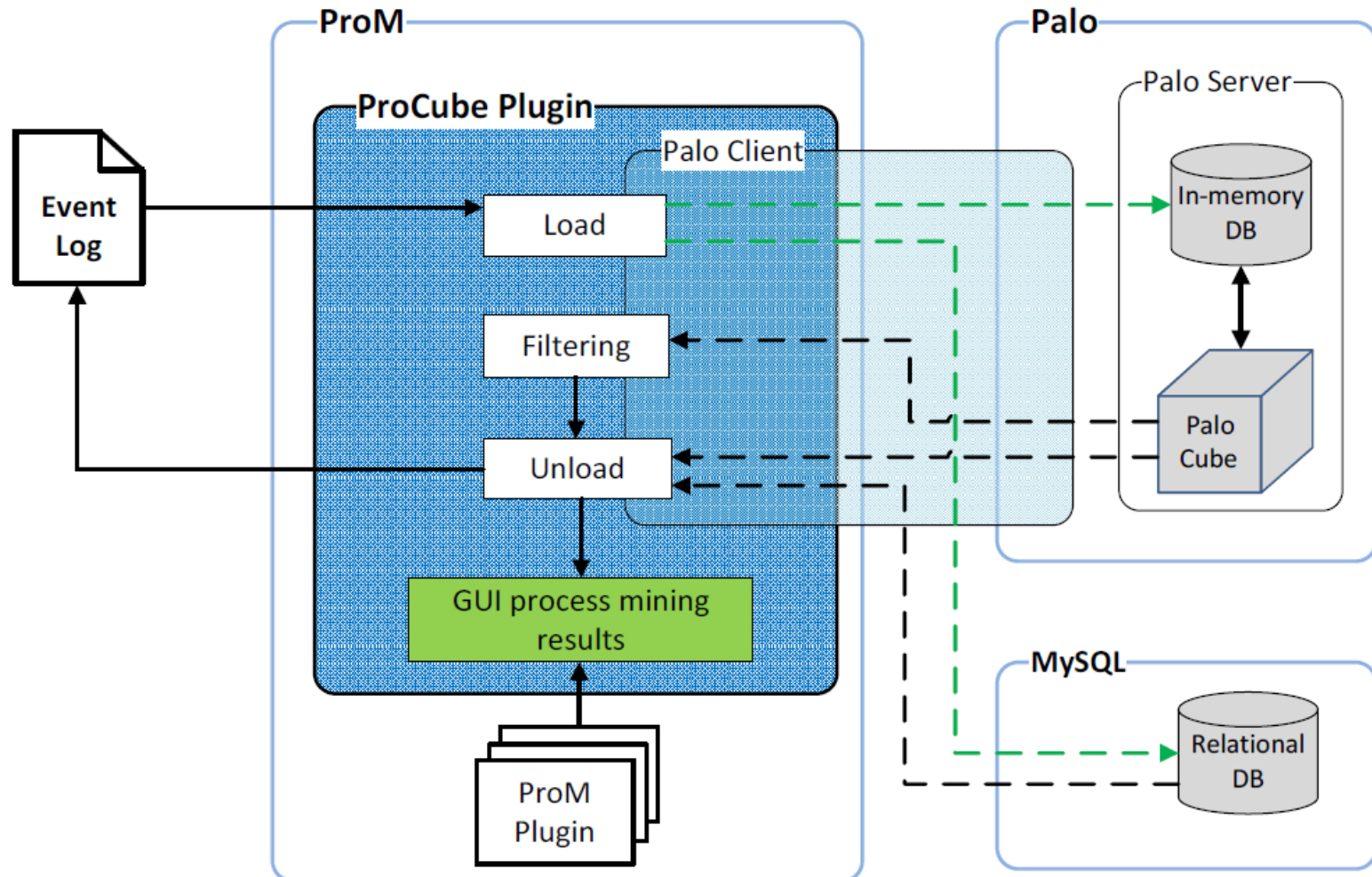
- $H \subseteq hier(d)$,
- $\bigcup H = \bigcup sel(d)$, and
- for any $V_1, V_2 \in H$: $V_1 \subseteq V_2$ implies $V_1 = V_2$.

$chgr_{d,H}(PCV) = (D_{sel}, sel')$ with $sel'(d) = H$, and $sel'(d') = sel(d')$ for $d' \in D \setminus \{d\}$.

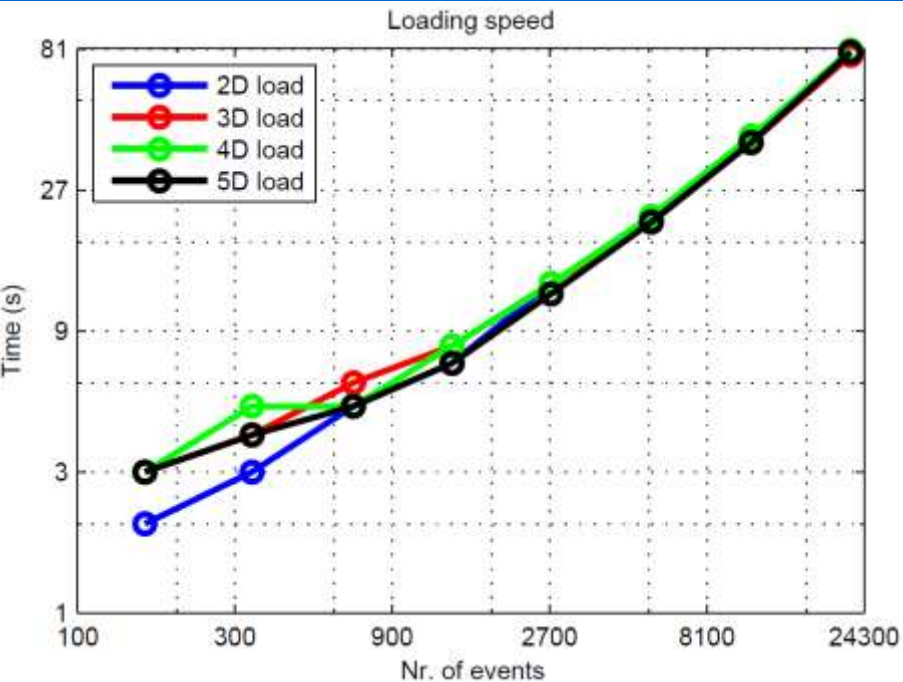
Initial Implementation (work of Tatiana Mamaliga)



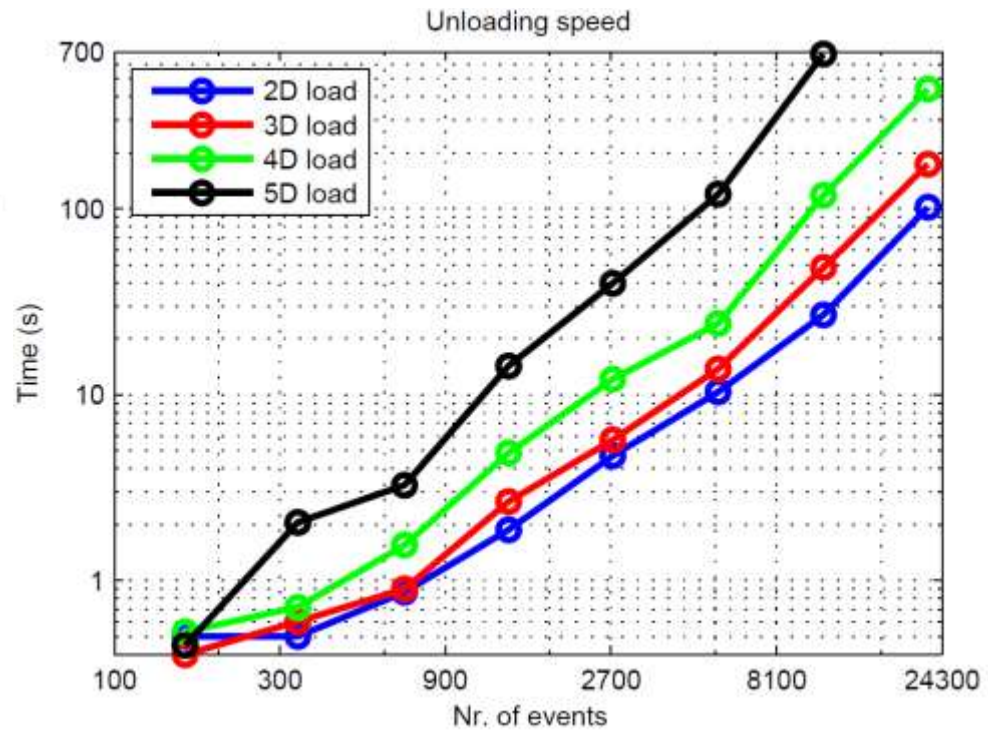
Architecture



Sparsity is a problem when unloading cells to ProM



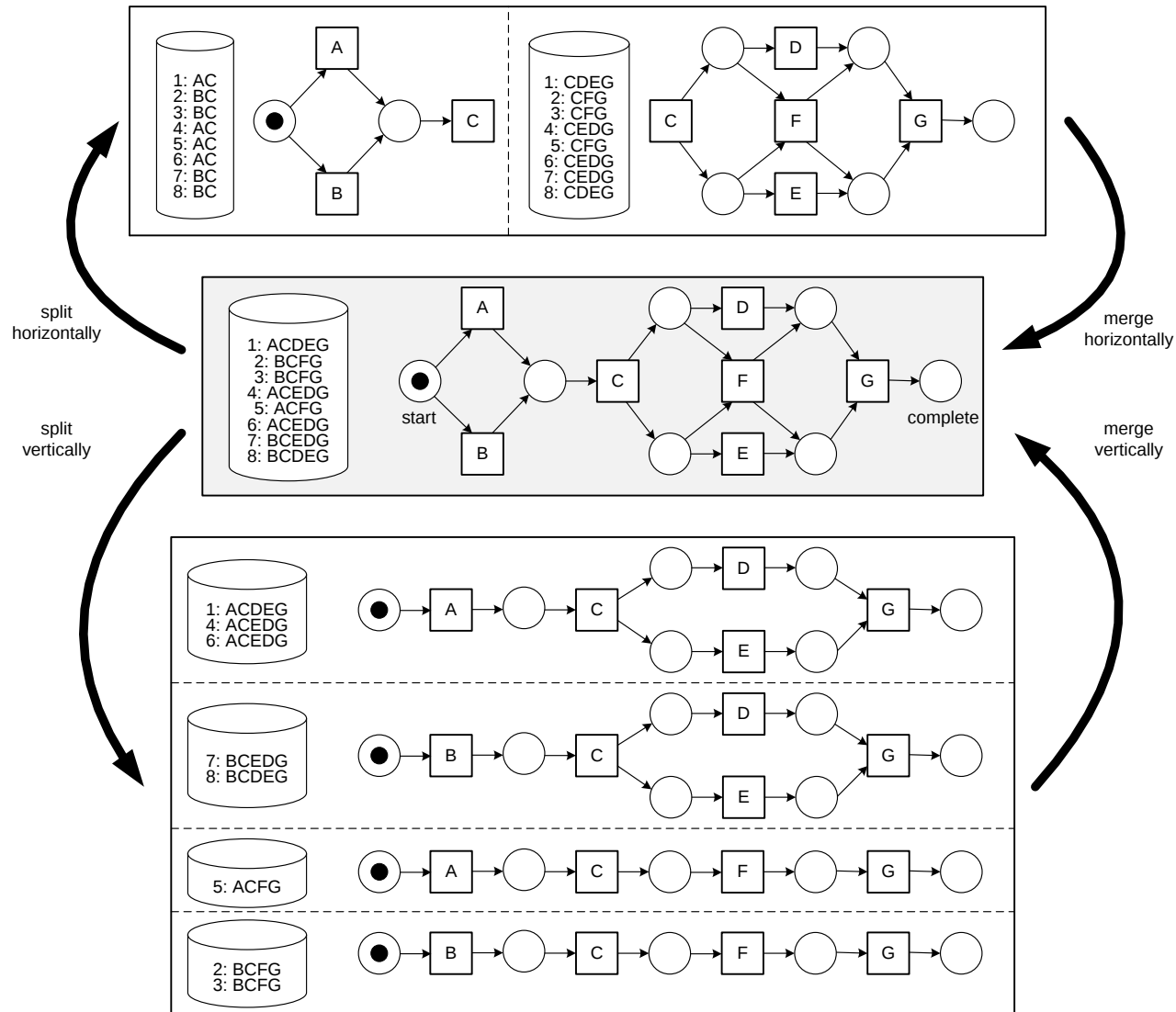
Process cubes tend to be sparse. Palo does not handle this well.



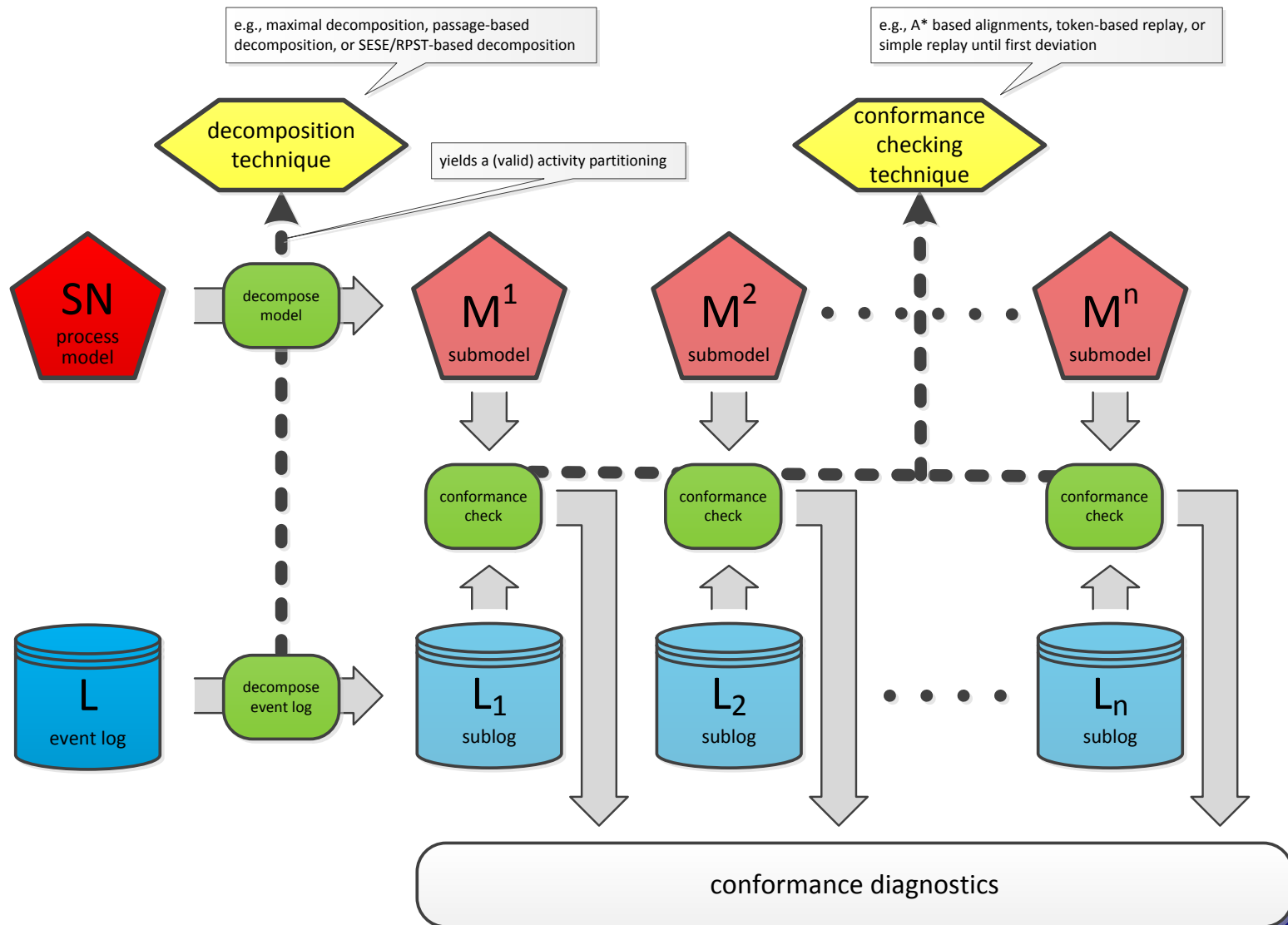
Big Data: Opportunities and Challenges



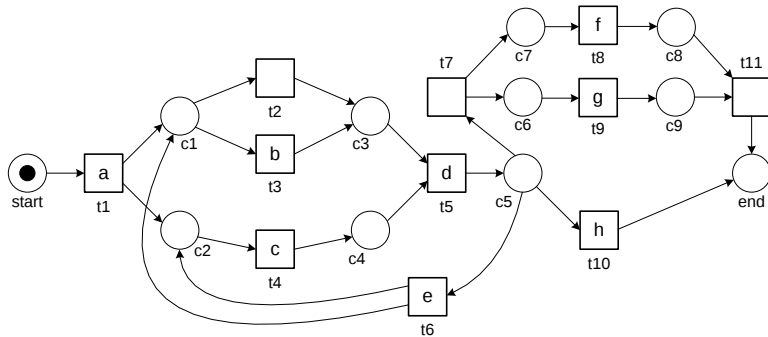
Remember



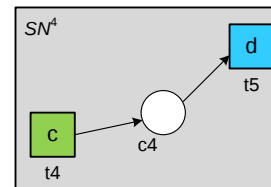
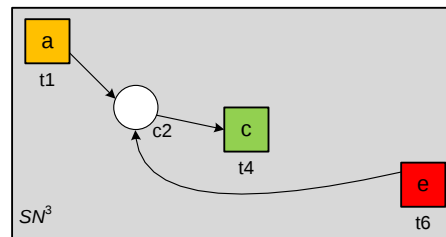
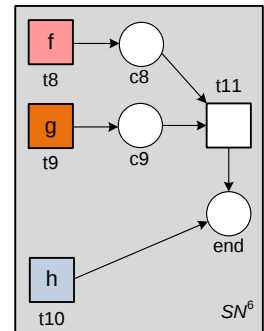
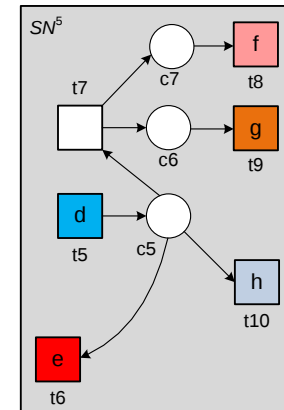
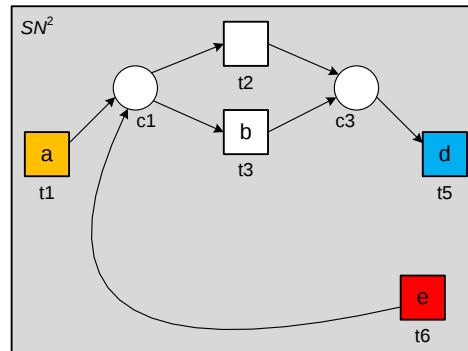
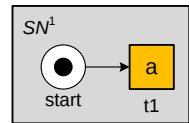
Decomposing Conformance Checking



Example of a valid decomposition

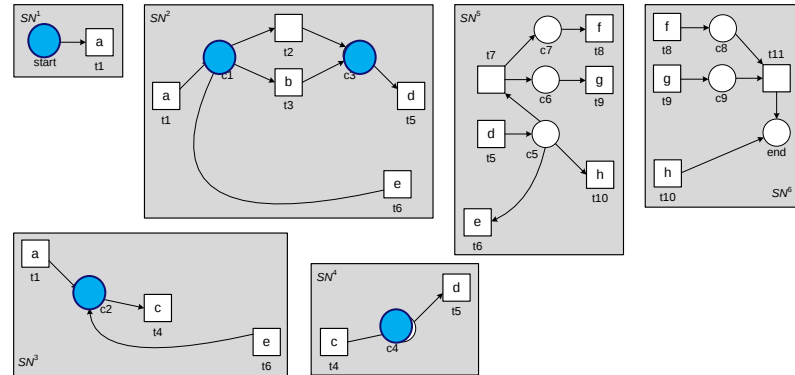
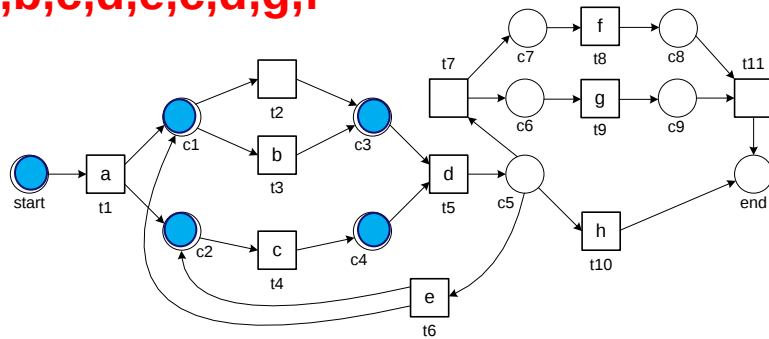


Log can be split in the same way!



Example of alignment for observed trace a,b,c,d,e,c,d,g,f

a,b,c,d,e,c,d,g,f



↓ ↓ ↓

$$\gamma_3 = \begin{array}{|c|c|c|c|c|c|c|c|c|c|c|c|} \hline 1 & 2 & 3 & 4 & 5 & 6 & 7 & 8 & 9 & 10 & 11 & 12 \\ \hline a & b & c & d & e & c & \gg & d & \gg & g & f & \gg \\ \hline a & b & c & d & e & c & \tau & d & \tau & g & f & \tau \\ \hline t1 & t3 & t4 & t5 & t6 & t4 & t2 & t5 & t7 & t9 & t8 & t11 \\ \hline \end{array}$$

Etc.

↓ ↓ ↓ ↓ ↓

$$\gamma_3^1 = \begin{array}{|c|} \hline 1 \\ \hline a \\ \hline a \\ \hline t1 \\ \hline \end{array}$$

$$\gamma_3^2 = \begin{array}{|c|c|c|c|c|c|} \hline 1 & 2 & 4 & 5 & 7 & 8 \\ \hline a & b & d & e & \gg & d \\ \hline a & b & d & e & \tau & d \\ \hline t1 & t3 & t5 & t6 & t2 & t5 \\ \hline \end{array}$$

$$\gamma_3^3 = \begin{array}{|c|c|c|c|} \hline 1 & 3 & 5 & 6 \\ \hline a & c & e & c \\ \hline a & c & e & c \\ \hline t1 & t4 & t6 & t4 \\ \hline \end{array}$$

↓

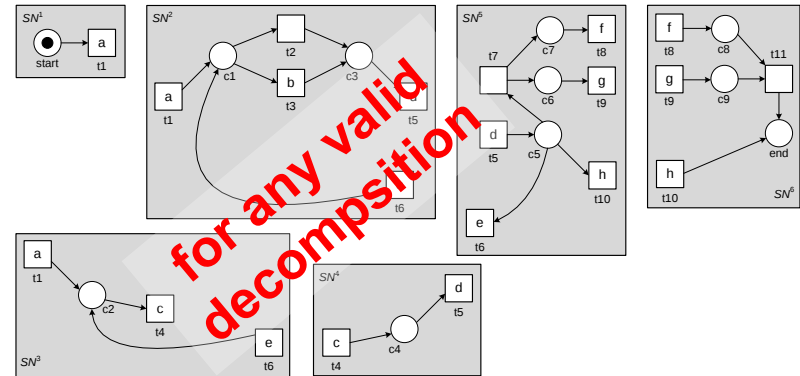
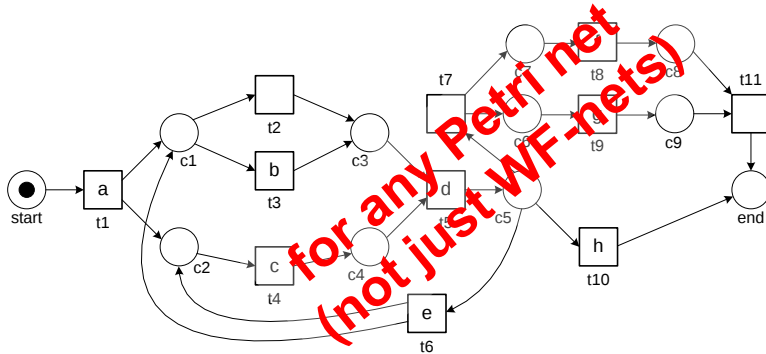
$$\gamma_3^4 = \begin{array}{|c|c|c|c|} \hline 3 & 4 & 6 & 8 \\ \hline c & d & c & d \\ \hline c & d & c & d \\ \hline t4 & t5 & t4 & t5 \\ \hline \end{array}$$

$$\gamma_3^5 = \begin{array}{|c|c|c|c|c|c|} \hline 4 & 5 & 8 & 9 & 10 & 11 \\ \hline d & e & d & \gg & g & f \\ \hline d & e & d & \tau & g & f \\ \hline t5 & t6 & t5 & t7 & t9 & t8 \\ \hline \end{array}$$

$$\gamma_3^6 = \begin{array}{|c|c|c|} \hline 10 & 11 & 12 \\ \hline g & f & \gg \\ \hline g & f & \tau \\ \hline t9 & t8 & t11 \\ \hline \end{array}$$

Conformance checking can be decomposed !!!

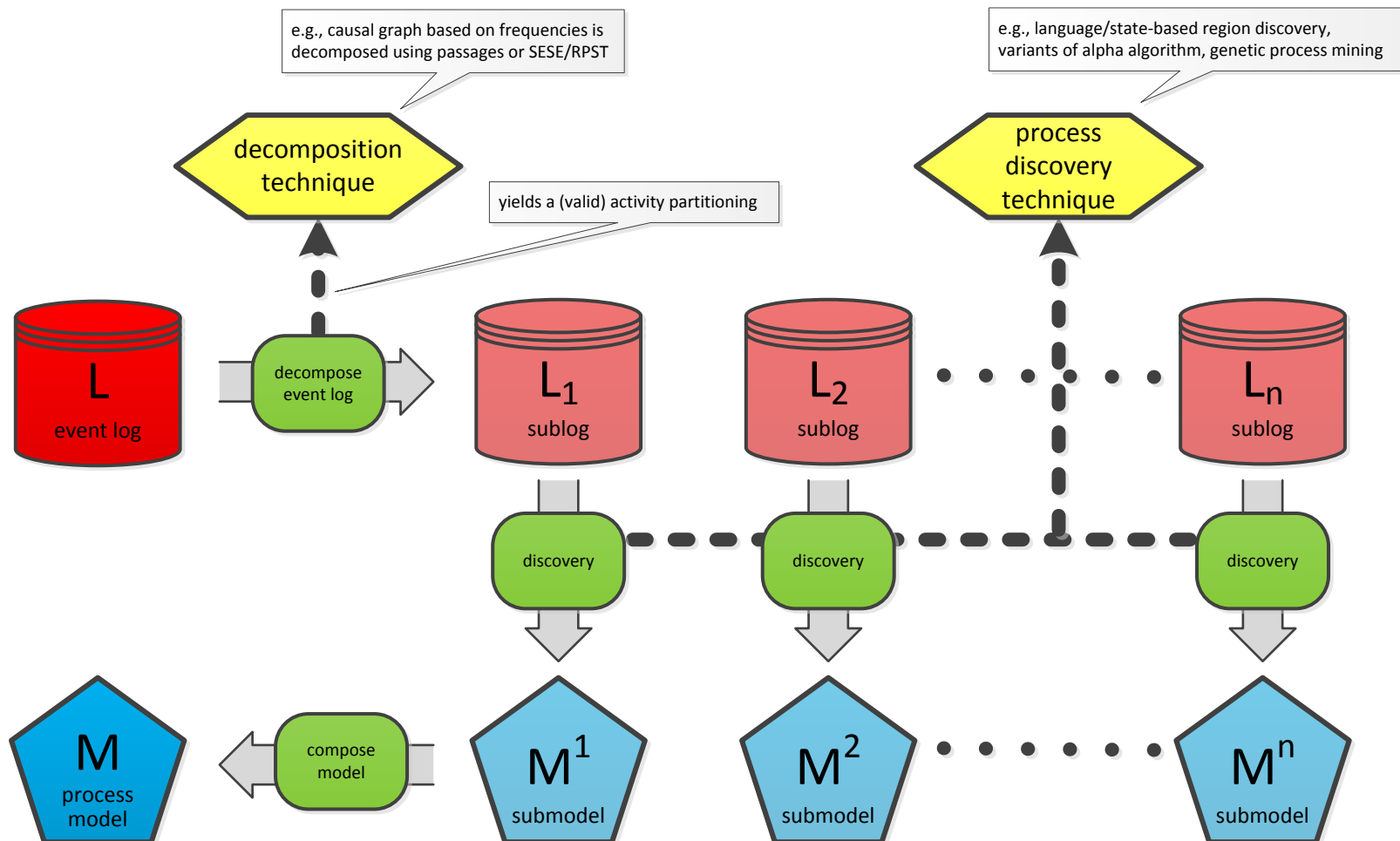
- General result for any valid decomposition: Any event log or trace is perfectly fitting the overall model if and only if it is also fitting all the individual fragments



Wil van der Aalst, Decomposing Petri nets for process mining:
A generic approach. Distributed and Parallel Databases,
Volume 31, Issue 4, pp 471-507, 2013



Decomposing Process Discovery



Learn more about decomposing process mining problems?

- **W.M.P. van der Aalst. Decomposing Petri Nets for Process Mining: A Generic Approach. *Distributed and Parallel Databases*, 31(4):471-507, 2013.**
- W.M.P. van der Aalst. A General Divide and Conquer Approach for Process Mining. In M. Ganzha, L. Maciaszek, and M. Paprzycki, editors, *Federated Conference on Computer Science and Information Systems (FedCSIS 2013)*, pages 1-10. IEEE Computer Society, 2013.
- W.M.P. van der Aalst. Decomposing Process Mining Problems Using Passages. In S. Haddad and L. Pomello, editors, *Applications and Theory of Petri Nets 2012*, volume 7347 of *Lecture Notes in Computer Science*, pages 72-91. Springer-Verlag, Berlin, 2012.
- J. Munoz-Gama, J. Carmona, and W.M.P. van der Aalst. Hierarchical Conformance Checking of Process Models Based on Event Logs. In J.M. Colom and J. Desel, editors, *Applications and Theory of Petri Nets 2013*, volume 7927 of *Lecture Notes in Computer Science*, pages 291-310. Springer-Verlag, Berlin, 2013.
- J. Munoz-Gama, J. Carmona, and W.M.P. van der Aalst. Conformance Checking in the Large: Partitioning and Topology. In F. Daniel, J. Wang, and B. Weber, editors, *International Conference on Business Process Management (BPM 2013)*, volume 8094 of *Lecture Notes in Computer Science*, pages 130-145. Springer-Verlag, Berlin, 2013.
- E. Verbeek and W.M.P. van der Aalst. Decomposing Replay Problems: A Case Study. In D. Moldt and H. Roelke, editors, *Proceedings of the International Workshop on Petri Nets in Software Engineering (PNSE 2013)*, volume 989 of *CEUR Workshop Proceedings*, pages 213-232. CEUR-WS.org, 2013.

Conclusion

- **Challenges in process mining:** concept drift, comparing processes, cases, and organizations, need for contextual analysis, limited scalability, performance problems.
- **Unifying view: Process Cubes.**
- **Similar to OLAP but also many differences.**
- **Related to decomposing process mining problems.**
- **Initial implementations, but just the starting point.**



More and more information about business processes is recorded by information systems in the form of so-called "event logs". Despite the omnipresence of such data, most organizations diagnose problems based on fiction rather than facts. Process mining is an emerging discipline based on process model-driven approaches and data mining. It not only allows organizations to fully benefit from the information stored in their systems, but it can also be used to check the conformance of processes, detect bottlenecks, and predict execution problems.

Wil van der Aalst delivers the first book on process mining. It aims to be self-contained while covering the entire process mining spectrum from process discovery to operational support. In Part I, the author provides the basics of business process modeling and data mining necessary to understand the remainder of the book. Part II focuses on process discovery as the most important process mining task. Part III moves beyond discovering the control flow of processes and highlights conformance checking, and organizational and time perspectives. Part IV guides the reader in successfully applying process mining in practice, including an introduction to the widely used open-source tool ProM. Finally, Part V takes a step back, reflecting on the material presented and the key open challenges.

Overall, this book provides a comprehensive overview of the state of the art in process mining. It is intended for business process analysts, business consultants, process managers, graduate students, and BPM researchers.

Features and Benefits:

- First book on process mining, bridging the gap between business process modeling and business intelligence.
- Written by one of the most influential and most-cited computer scientists and the best-known BPM researcher.
- Self-contained and comprehensive overview for a broad audience in academia and industry.
- The reader can put process mining into practice immediately due to the applicability of the techniques and the availability of the open-source process mining software ProM.

Computer Science

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Process Mining



Wil M. P. van der Aalst

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